PROCEEDINGS AT HEARING OF MARCH 30, 2021

COMMISSIONER AUSTIN F. CULLEN

INDEX OF PROCEEDINGS			
Witness	Description	Page	
	Proceedings commenced at 9:30 a.m.	1	
	Discussion re exhibits	1	
	Witness introductions	3	
Brett Crosby-Jones (for the commission) Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission)	Examination by Mr. Martland	4	
(for the commission)	Proceedings adjourned at 10:49 a.m.	67	
	Proceedings reconvened at 11:04 a.m.	67	
Michael Heard	Examination by Mr. Martland (continuing) Examination by Ms. Friesen Examination by Ms. Gardner Examination by Mr. Usher Examination by Mr. Gruber Examination by Ms. Tweedie Examination by Ms. Tweedie Examination by Mr. Rauch-Davis Examination by Mr. Butcher Proceedings adjourned at 12:45 p.m. to March 31, 2021	67 104 109 115 121 124 133 144 151	
	INDEX OF EXHIBITS FOR IDENTIFICATION		
Letter Description		Page	
No exhibit	s for identification marked.		

INDEX OF EXHIBITS				
No.	Description	Page		
765	Affidavit number 2 of Karen Best made on February 26, 2021	2		
766	Affidavit of Jian Wei Liang made on March 8, 2021	2		
767	Biography of Deputy Chief Brett Crosby-Jones	5		
768	Biography of Inspector Michael Heard	7		
769	Curriculum Vitae of Inspector Christopher Mullin	10		
770	Bio update of Inspector Christopher Mullin	10		
771	Curriculum Vitae of Deputy Chief Laurence Rankin	13		
772	Biography of Deputy Chief Laurence Rankin	13		
773	Federal/Provincial/Territorial Meeting, Ministers Responsible for Justice and Public Safety - November 14-16, 2018	45		

1	March 30, 2021
2	(Via Videoconference)
3	(PROCEEDINGS COMMENCED AT 9:30 A.M.)
4	THE REGISTRAR: Good morning. The hearing is now
5	resumed. Mr. Commissioner.
6	THE COMMISSIONER: Thank you, Madam Registrar. Yes,
7	Mr. Martland.
8	MR. MARTLAND: Thank you, Mr. Commissioner. We have
9	four witnesses joining as a panel today. Before
10	we start with that there's two items of
11	housekeeping I'd like to address if I might, and
12	these are matters that participants have been
13	advised about and engaged on over the course of
14	the last few weeks. It has to do with marking
15	two different affidavits. Madam Registrar I
16	hope has these at hand for the purpose of us
17	processing them. The first is an affidavit from
18	Corporal Karen Best which was really a followup
19	item with respect to her testimony before the
20	commission, and I see that we see now on screen
21	the display of the affidavit, a very short
22	affidavit from Corporal Best. We circulated
23	that to participants. We offered the
24	opportunity for participants to seek to ask
25	questions of the affiant if there were any

Discussion re exhibits

1 arising from that and there weren't. So I'm 2 proposing to have this affidavit marked as the next exhibit, please. 3 THE COMMISSIONER: All right. That I think will be 4 5 765. THE REGISTRAR: Yes, exhibit 765. 6 EXHIBIT 765: Affidavit number 2 of Karen Best 7 8 made on February 26, 2021 9 MR. MARTLAND: Thank you. The second item is really 10 the same thing with respect to Jian Wei Liang. And you'll see there an affidavit with some 11 12 redactions of address information or identifying 13 information to the affidavit. And likewise I'm 14 seeking -- we've again circulated to 15 participants, offered the opportunity for 16 examination of the affiant. None was sought, 17 and on that footing I'm asking to have this 18 marked as exhibit 766, please. THE COMMISSIONER: Very well. 19 20 THE REGISTRAR: Exhibit 766. 21 EXHIBIT 766: Affidavit of Jian Wei Liang made 22 on March 8, 2021 23 MR. MARTLAND: Thank you. We are now in a position -24 we can take that down, Madam Registrar, with 25 thanks. And we are in a position to move to the

Witness introductions

1 panel that will take the duration of today's 2 hearing time, Mr. Commissioner. The panel members are very senior members of the 3 province's -- some of the province's largest 4 5 municipal police departments, non-RCMP municipal departments from Vancouver Police Department 6 7 Deputy Chief Laurence Rankin and Inspector Mike Heard. From the Abbotsford Police Department or 8 9 APD Deputy Chief Constable Brett Crosby-Jones 10 and from New Westminster PD Inspector Christopher Mullin. Mr. Commissioner, I believe 11 12 Deputy Chief Constable Crosby-Jones will affirm 13 and the others will swear, please. 14 THE REGISTRAR: Would each of you please state your 15 full names and spell your first name and last 16 name for the record. I'll start with Deputy 17 Chief Crosby-Jones. 18 THE WITNESS: (BCJ) First name is Brett. Last name 19 Crosby-Jones, C-r-o-s-b-y-J-o-n-e-s. 20 THE REGISTRAR: Thank you. And Inspector Heard. 21 THE WITNESS: (MH) Inspector Mike Heard. Last name 22 is H-e-a-r-d. 23 THE REGISTRAR: Inspector Mullin. 24 THE WITNESS: (CM) Inspector Chris Mullin. Last 25 name, M-u-l-l-i-n.

Brett Crosby-Jones (for the commission) 4 Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Martland THE COMMISSIONER: And Deputy Chief Rankin. 1 2 THE WITNESS: (LR) Laurence Rankin, R-a-n-k-i-n. 3 BRETT CROSBY-JONES, a witness for the 4 5 commission, affirmed. 6 CHRISTOPHER MULLIN, a 7 witness for the 8 commission, sworn. 9 LAURENCE RANKIN, a witness for the 10 11 commission, sworn. 12 MICHAEL HEARD, a witness 13 for the commission, 14 sworn. 15 EXAMINATION BY MR. MARTLAND: 16 Thank you. Madam Registrar, I think, did that 0 17 in alphabetical order by last name. I may be 18 doing that some of the time, but equally taking 19 some different sequence as we move along. I 20 will invite the panel members wherever you would 21 like to supplement an answer, add thoughts or 22 add to the discussion to simply not be shy to do 23 that even without invitation from me. As we 24 start I would like to canvass the backgrounds of 25 the witnesses, Mr. Commissioner. I'll do so

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1		first with Deputy Chief Crosby-Jones, and, Madam	n
2		Registrar, if you could please display the	
3		biography that we have for Deputy Chief	
4		Crosby-Jones.	
5		Sir, do you recognize that to be the	
6		biography provided to the commission?	
7	A	(BCJ) I do.	
8	MR. 1	MARTLAND: I'd ask that this please be marked as	
9		the next exhibit, Mr. Commissioner.	
10	THE	COMMISSIONER: Yes, very well. That will be,	
11		then, 767.	
12	THE :	REGISTRAR: Exhibit 767.	
12 13	THE :	EXHIBIT 767: Biography of Deputy Chief Brett	
	THE :		
13		EXHIBIT 767: Biography of Deputy Chief Brett	
13 14		EXHIBIT 767: Biography of Deputy Chief Brett Crosby-Jones	
13 14 15	MR. 1	EXHIBIT 767: Biography of Deputy Chief Brett Crosby-Jones MARTLAND:	
13 14 15 16	MR. 1	EXHIBIT 767: Biography of Deputy Chief Brett Crosby-Jones MARTLAND: Deputy Chief, you've been employed with the	1
13 14 15 16 17	MR. 1	EXHIBIT 767: Biography of Deputy Chief Brett Crosby-Jones MARTLAND: Deputy Chief, you've been employed with the Abbotsford Police Department for the past	1
13 14 15 16 17 18	MR. 1	EXHIBIT 767: Biography of Deputy Chief Brett Crosby-Jones MARTLAND: Deputy Chief, you've been employed with the Abbotsford Police Department for the past 30 years as we see on the biography. You served	
13 14 15 16 17 18 19	MR. 1	EXHIBIT 767: Biography of Deputy Chief Brett Crosby-Jones MARTLAND: Deputy Chief, you've been employed with the Abbotsford Police Department for the past 30 years as we see on the biography. You served in your current role as the Deputy Chief	
13 14 15 16 17 18 19 20	MR. 1	EXHIBIT 767: Biography of Deputy Chief Brett Crosby-Jones MARTLAND: Deputy Chief, you've been employed with the Abbotsford Police Department for the past 30 years as we see on the biography. You served in your current role as the Deputy Chief Constable in charge of Operations since 2018; is	
13 14 15 16 17 18 19 20 21	MR. I Q	EXHIBIT 767: Biography of Deputy Chief Brett Crosby-Jones MARTLAND: Deputy Chief, you've been employed with the Abbotsford Police Department for the past 30 years as we see on the biography. You served in your current role as the Deputy Chief Constable in charge of Operations since 2018; is that right?	
13 14 15 16 17 18 19 20 21 22	MR. 1 Q A	EXHIBIT 767: Biography of Deputy Chief Brett Crosby-Jones MARTLAND: Deputy Chief, you've been employed with the Abbotsford Police Department for the past 30 years as we see on the biography. You served in your current role as the Deputy Chief Constable in charge of Operations since 2018; is that right? (BCJ) That's correct.	
13 14 15 16 17 18 19 20 21 22 23	MR. 1 Q A	EXHIBIT 767: Biography of Deputy Chief Brett Crosby-Jones MARTLAND: Deputy Chief, you've been employed with the Abbotsford Police Department for the past 30 years as we see on the biography. You served in your current role as the Deputy Chief Constable in charge of Operations since 2018; is that right? (BCJ) That's correct. You have a history that has seen you work in a	

- 1 the APD?
- 2 A That's correct.
- Q You have served in a senior leadership role in
 the operations support branch and led the
 department's response to the homelessness crisis
 in Abbotsford in the investigative support
 branch, developing the gang crime unit and
 implementing new processes related to high risk
 information; is that correct?
- 10 A (BCJ) That's correct.
- 11 Q Your operational experience includes over 12 25 years with the ERT, the Emergency Response 13 Team, as an operator, crisis negotiator, senior 14 non-commissioned officer and a critical incident 15 commander?
- 16 A (BCJ) Correct.

17 Q And your investigative experience includes both 18 constable and leadership roles in Crime 19 Suppression, Strike Force, and I'll just pause 20 to confirm Strike Force is a police team model 21 of covert surveillance; is that right?

22 A (BCJ) That is correct.

23 Q Street crime, patrol, bike squad and detective24 role through your career?

25 A (BCJ) Correct.

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	1	Q	You are also quite involved in the
	2		BC Association of Chiefs of Police as well as
	3		the BC Association of Municipal Chiefs of Police
	4		and are involved in various committees and work
	5		of those bodies. Is that right, sir?
	6	A	(BCJ) That's correct, yes.
	7	MR.	MARTLAND: Thank you. Madam Registrar, if we
	8		could next move to Inspector Heard, and what
	9		I'll ask to do is have his biography displayed,
1	0		please.
1	1	Q	Inspector Heard, do you recognize that to be
1	2		your biography?
1	3	A	(MH) Yes, I do.
1	4	MR.	MARTLAND: All right. Mr. Commissioner, if that
1	5		could be please be marked as exhibit 768.
1	6	THE	COMMISSIONER: Very well.
1	7	THE	REGISTRAR: Exhibit 768.
1	8		EXHIBIT 768: Biography of Inspector Michael
1	9		Heard
2	0	MR.	MARTLAND:
2	1	Q	Thank you. Inspector Heard, you've served with
2	2		the VPD, Vancouver Police Department, since
2	3		1999, have worked in a number of capacities in
2	4		patrol, gang crime and robbery and arson and
2	5		assault and also with major crime section

Brett Crosby-Jones (for the commission) 8 Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Martland homicide unit. Do I have that right? 1 2 А (MH) That's correct, yes. 3 Q You have been seconded in the past to FSOC, the 4 RCMP Federal Serious Organized Crime, as well as CFSEU-BC combined special forces -- I'm getting 5 6 it wrong already -- Combined Forces Special 7 Enforcement Unit British Columbia. Do I have 8 that right? 9 (MH) Yes, you do. А 10 Q Okay. And you have served in the homicide unit 11 of VPD for a number of years, including for seven years before being promoted to Sergeant in 12 13 2015? 14 А (MH) That's correct, yes. 15 Since 2015 you've been working in the --Q 16 assigned to the Court and Detention Services and 17 then back to Homicide as a Sergeant in 2016, appointed Staff Sergeant in 2019 and then 18 19 assigned to serve as Aide to the Deputy Chief, 20 Mr. Laurence Rankin, who's with us, of the 21 Investigation Division? 22 А (MH) That's correct. 23 And since your promotion to Inspector most Q 24 recently, which is late 2020, you have since 25 been seconded to the RCMP as the Bureau Director

Brett Crosby-Jones (for the commission) Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Martland 1 of the Criminal Intelligence Bureau of 2 British Columbia and the Yukon? 3 (MH) That is correct, yes. А 4 All right. You've worked within major case Q management since 2004, a strong investigative 5 6 background specializing in particular in 7 homicide investigations, organized crime and 8 police corruption files? 9 (MH) That's correct. А 10 Q And you are an accredited Team Commander, the recipient of a number of citations and 11 commendations and awards? 12 13 (MH) Yes, that's correct. А All right. Thank you. 14 Q 15 А (MH) Thank you. 16 I'll next move, please, to Inspector Mullin. Q 17 Madam Registrar, if we could first display the CV which we see there, and I'll just pause. 18 19 Inspector Mullin, do you recognize that to 20 be your CV? 21 (CM) Yes, that's correct. А 22 MR. MARTLAND: All right. I'll ask please that that 23 become exhibit 769. 24 THE COMMISSIONER: Very well. 25 THE REGISTRAR: Exhibit 769.

Brett Crosby-Jones (for the commission) 10 Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Martland 1 EXHIBIT 769: Curriculum Vitae of Inspector 2 Christopher Mullin 3 MR. MARTLAND: 4 In addition to that, Mr. Commissioner, we have Q the benefit of a biography which, as everyone is 5 6 seeing, I'm reading aloud from as I do these 7 summaries of backgrounds. Madam Registrar, if 8 we could please display the biography for 9 Inspector Mullin. 10 Inspector Mullin, do you recognize that to 11 be your biography, sir? (CM) Yes, that's correct. 12 А 13 MR. MARTLAND: I'll ask the biography please be 14 exhibit 770. 15 THE COMMISSIONER: Very well. 16 THE REGISTRAR: Exhibit 770. 17 EXHIBIT 770: Bio update of Inspector 18 Christopher Mullin 19 MR. MARTLAND: 20 And as we see there, Inspector, you began your 0 21 policing career with the Delta PD in 1996, 22 transferred to New West PD in 1998. You've 23 served in a number of positions as a Constable, 24 including uniform patrol, street crime unit, the 25 major crime unit and a period of two and a

Christoph Laurence	ner Mu Ranki Ieard	Jones (for the commission) 11 allin (for the commission) In (for the commission) (for the commission) artland
1		half years with IHIT, the Integrated Homicide
2		Investigative Team; is that right?
3	A	(CM) That's correct.
4	Q	Is IHIT a body that's made up of RCMP as well as
5		certain of the municipal department members who
6		are part of that?
7	A	(CM) That's correct.
8	Q	All right. In the period of 2002 to '-3 you
9		represented New West PD on a two-year joint
10		forces homicide task force dealing with ongoing
11		gang conflict in the Lower Mainland; is that
12		right?
13	A	(CM) Yes.
14	Q	And you were promoted to Sergeant in 2008, led
15		the department's major crime unit. In 2009 you
16		received your provincial Team Commanders
17		Accreditation; correct?
18	A	(CM) That's correct.
19	Q	And then promoted to Staff Sergeant in 2012. In
20		2013 assigned to the professional standards unit
21		to lead a significant <i>Police Act</i> investigation
22		until your promotion to Inspector in 2015?
23	A	(CM) That's correct.
24	Q	And then between 2007, 2015, you served as the
25		ad hoc member of the "E" Division Provincial

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1		Interview and Interrogation Team?
2	A	(CM) That's correct.
3	Q	I said then but it really overlaps in the period
4		of time, but through that period of time you'd
5		served in that capacity, I take it.
6	A	(CM) That's correct.
7	Q	You have spent time with the CFSEU and as well
8		as the province's or sorry, with the CFSEU
9		where you were involved in overseeing five
10		investigation teams in the Lower Mainland as
11		well as the North District team in Prince
12		George?
13	A	(CM) Yes, that's correct.
14	Q	And you've had oversight of the OMG, which
15		unlike the way the kids use it for text messages
16		here it means Outlaw Motorcycle Gang portfolio
17		for CFSEU and sat on the OMG Tier 2 as a
18		co-chair for the CISC, the Criminal Intelligence
19		Service of Canada?
20	А	(CM) That's correct.
21	Q	Since 2015 you've sat on the province's Team
22		Commander Accreditation Committee; is that
23		right?
24	A	(CM) That's correct.
25	Q	Your present role is as the Inspector with the

	Christophe Laurence R	r Mu anki: ard	ones (for the commission) llin (for the commission) n (for the commission) (for the commission) rtland	13
1	L		New West PD Support Services Division. Do I	
2	2		have that correctly?	
	3	A	That is correct.	
Z	1 (Q	All right. Thank you, sir. Next I'll move to	
L /	5		Deputy Chief Rankin. First with the CV. Madam	1
(5		Registrar, if the CV could please be displayed.	,
-	7		Deputy Chief, do you recognize that to be your	
8	3		CV?	
0)	A	(LR) Yes.	
1()]	MR. 1	MARTLAND: I'll ask this be marked as	
11	L		exhibit 771, please.	
12	2	THE	COMMISSIONER: Very well.	
13	3	THE I	REGISTRAR: Exhibit 771.	
14	1		EXHIBIT 771: Curriculum Vitae of Deputy Chief	
15	5		Laurence Rankin	
10	5 1	MR. 1	MARTLAND: Next Deputy Chief Rankin's biography,	
17	7		please, Madam Registrar.	
18	3	Q	Same question, Deputy Chief, you recognize that	-
19)		to be your biography?	
20)	A	(LR) I do.	
21	L I	MR. 1	MARTLAND: I'll ask this please be marked as	
22	2		exhibit 772.	
23	3	THE (COMMISSIONER: Very well.	
24	1	THE I	REGISTRAR: Exhibit 772.	
25	ō		EXHIBIT 772: Biography of Deputy Chief Laurence	e

Rankin

1

2

MR. MARTLAND:

3 Q Sir, as we see on the biography that's on display, you've served with the VPD since 1987 4 in a number of operational, investigative and 5 6 administrative roles, including Patrol, 7 Emergency Response, the Justice Institute of BC 8 Police Academy as a seconded instructor, with 9 Domestic Violence and Criminal Harassment, the Home Invasion Task Force, Sex Crimes, Polygraph, 10 Homicide, Professional Standards and Major 11 12 Crime. After reading that list I need to ask is 13 there anything you haven't worked on within the 14 VPD?

15 A (LR) I can't hold a job.

Q Well, it seems you've had your fingerprints on
every unit there may be at the VPD.

18 A (LR) Yeah, a few.

19QIn the role that you've had as an Inspector you20led the major crime section, general21investigation section and the Integrated Riot

22 Investigation Team; is that right?

23 A (LR) That's correct.

Q Riot Investigation Team related to the 2011
 post-Stanley Cup riots in Vancouver and the

Christo Laureno Michael	opher Mu ce Rank: L Heard	Jones (for the commission) ullin (for the commission) in (for the commission) (for the commission) artland	15
1		ensuing numerous investigations leading to	
2		prosecutions; is that right?	
3	A	(LR) That's correct, sir.	
4	Q	As a Superintendent you were assigned to	
5		Personnel Services in charge of Human Resource	s,
6		Professional Standards, and Training and	
7		Recruiting; is that right?	
8	A	(LR) That is correct.	
9	Q	And then as Deputy Chief since 2016 you were	
10		assigned to the investigation division	
11		responsible for all investigative areas of the	
12		department which includes Major Crime, Special	
13		Investigations, Organized Crime, General	
14		Investigations, Forensic Services, Tactical	
15		Support and Youth Services?	
16	A	(LR) Yes.	
17	Q	All right. And as we see in the biography you	
18		hold a Master of Arts in Criminal Justice. Yo	u
19		completed the Canadian Association of Chiefs o	f
20		Police Executive Global Studies Program and in	
21		that role or capacity studied international	
22		approaches to cybercrime?	
23	A	(LR) That's correct.	
24	Q	And as with some of our other witnesses you ar	е
25		Provincially Accredited Team Commander for maj	or

.5

Brett Crosby-Jones (for the commission) 16 Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Martland 1 case investigations? 2 А (LR) Yes. 3 Q You sit on a number of local and provincial 4 committees as well as working groups dealing with a number of topics, including the opioid 5 6 crisis, management of serious crime 7 investigations, training standards and policy 8 development? 9 (LR) Yes. А 10 Q And you have a number of commendations and the Order of Merit of the Police Forces from the 11 Governor General of Canada? 12 13 Yes. Α 14 Thank you. Madam Registrar, we don't need that Q 15 document displayed further. 16 And I'll begin with guite a general guestion 17 and I don't have a -- I'm open to ideas in terms 18 of sequence. Maybe I'll suggest that we'll 19 start this alphabetically by department name 20 just for variety, so APD, New West PD, then VPD. 21 The question is really to ask you to please 22 describe in general terms the size of your 23 department and in a general level the 24 organization of the department. So how is it 25 that the department structures and organizes the

roles and responsibilities of its officers and the work that's being done? Is that by topic area, for example, robbery versus sex crime versus financial crime. Is it by geography? Is it a mix of those things? Why don't I start with, as I say, with APD, with Deputy Chief Crosby-Jones, please.

(BCJ) Thank you. Our department is made up of 8 А 9 224 sworn members. We operate four different branches within our office. The first one is 10 the patrol branch, obviously initial response to 11 12 calls for service. We have an investigative support branch which is a first level 13 14 investigative branch with a [indiscernible] 15 general investigative section that has our intel 16 source handling and forensic identification 17 sections. Within that branch they do -- the 18 investigators do lower-level patrol-based 19 investigations that are, pardon me, just beyond 20 a bit of the patrol scope. Then we have our 21 major crime, our major crime unit, which is made 22 up of two teams of one NCO and eight detectives. 23 They take all major crimes, the 24 responsibilities. We also within that branch 25 have a crime reduction unit, which is a

1property-based surveillance team and a drug2enforcement unit. They will take on the drug3crimes or property crimes. Then we have a4operational support branch, which is our5community policing, youth squad and traffic6branches.

Q Thank you. That's very useful. I'll turn next,
please, to Inspector Mullin from New West PD
with the same question.

10 А (CM) Yes. Our organization has 139 sworn members, 35 civilian staff members. Of the 139 11 we have 27 sworn members currently assigned to 12 13 seconded units outside our organization such as 14 IHIT, CFSEU, FSOC, IMPACT. Units such as that. 15 Our leadership team consists of one chief, one 16 deputy chief and four inspectors. Internally, 17 our organization consist of four divisions, 18 namely patrol, support services division, which 19 I oversee, administration division and 20 prevention services. Patrol division consists 21 of four watches, a traffic unit, a uniform crime 22 reduction unit and our uniform gang suppression 23 unit. Our admin division oversees HR, 24 recruiting, finance, information technology, 25 Freedom of Information, our record section and

court services. Our prevention services 1 2 division oversees our domestic violence unit, 3 our special investigations unit, which generally focuses on sex crimes, our victim assistance 4 unit and our child and youth resource unit, 5 along with training and our mental health unit, 6 7 in addition to all of the seconded members that we have. And lastly my division, the support 8 services division, it overseas the criminal 9 investigation section, so our major crime unit, 10 11 which consist of a sergeant, a corporal and 12 eight detectives. Our street crime unit, which 13 consists of a sergeant and acting corporal and 14 eight detectives. A forensic ident unit, which 15 consist of a sergeant and three uniformed 16 members along with the civilian staff member responsible for video. And outside of that I 17 18 also oversee the professional standards unit. 19 Patrol basically owns our department's frontline 20 response to calls for service and our major --21 our support services division will handle any 22 sort of investigation that requires a major case 23 response to it, investigations that are a little 24 bit beyond the capacity and skill set of our 25 patrol members and that are a little bit more

resource intensive and complex. And violent
 crime against persons tends to be the priority
 of and the majority of investigations that we
 work on here.

5 Q Thank you. Deputy Chief Rankin, or if you 6 prefer to assign this to Inspector Heard I'll 7 defer to you on that, but I'd ask the same 8 question in relation to VPD, please.

9 (LR) Sure. I can speak on behalf of Inspector А 10 Heard as well. Vancouver Police Department is a 11 medium-sized municipal police agency, has a sworn membership of 1,348, a civilian membership 12 13 of 441. There are three divisions. The 14 operations division, which is basically our 15 frontline patrol officers responding to calls 16 for service and there's accompanying support 17 units. The second division is a support services division and it's made up of five 18 19 different services. The first is the planning 20 research and audit. Second is the disciplinary 21 authority services. Personnel services, 22 information services and the financial services. 23 And then the division that I oversee, the 24 investigation division, and it's comprised of 25 401 sworn members and 67 civilian members. My

division is divided into two sections. The 1 2 investigative services, so that would be your 3 investigative investigators -- sorry, your 4 detectives, so major crime which encompasses homicide, robbery, assault, arson, and missing 5 6 persons. Organized crime, which encompasses the 7 criminal intelligence unit, a drug unit, organized crime units, our gang crime unit, 8 9 which is a uniformed component, and we have our 10 legal applications team and then our special investigations section, so that would include 11 sex crimes, domestic violence, elder violence, 12 13 and we have components of integrated child 14 exploitation which investigates child sexual 15 abuse material, its production and distribution, 16 and then our counter-exploitation unit which 17 investigates human trafficking. And we have child youth advocacy centre which deals 18 19 exclusively with children that are physically 20 and sexually abused, and then high-risk offenders. So those that are out in the 21 22 community that are being monitored by the 23 police. And then on the invest, support side of 24 course speaks for itself, support units, so the 25 tactical support unit which covers anything --

all things covert. Our forensic services, which 1 2 is our CSI, if you will, our forensic 3 identification unit, firearms and tool marks and 4 forensic video, and then our general investigation section, which includes financial 5 6 crime, property crime, and cybercrime, digital 7 forensics and such. And then finally our youth services, which includes school liaison; we have 8 9 a cadet program with members assigned exclusively to work with young students from 10 throughout the City of Vancouver. And we have a 11 mental health unit. And that basically 12 13 comprises the investigation division. We also have 72 members that are seconded to RCMP 14 15 Federal Serious Organized Crime, integrated 16 marketing enforcement team, the waterfront joint 17 forces operation and CFSEU-BC in various components or various units. 18

19QThank you. That's very useful and I think is a20good predicate for my next question, which is to21ask each of you where within the structure of22your departments do financial crimes fall to be23addressed and in particular to the extent that24there is a distinction to be drawn focusing on25money laundering within financial crimes, where

1do those cases typically would they be addressed2within the structure of the department. Deputy3Chief Crosby-Jones, why don't I start with you4again, please.

(BCJ) Very low-level financial crimes would 5 А 6 likely be dealt with by our general 7 investigative section. More significant matters would be dealt with for our major crime unit. 8 9 But we do have a limited capacity for money 10 laundering type investigations. Likely we would seek outside assistance and resources for a 11 12 larger file.

13 Q Thank you. Inspector Mullin?

14 (CM) Very low-level financial crime А 15 investigations do occur at the patrol level. 16 The more complex fraud investigations where 17 there's significant loss are handled by our 18 major crime units, and as it relates to money 19 laundering we do not have a lot of visibility on 20 money laundering investigations here at 21 New West. Having said that, through some of the 22 drug enforcement investigations that our street 23 crime have carried out and in collaboration with 24 FINTRAC we certainly have identified the 25 potential to where we've seen evidence of money

Brett Crosby-Jones (for the commission) 24 Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Martland laundering and defer that, but just due to 1 2 capacity reasons we've not been able to take it 3 to that level. 4 Thank you. Deputy Chief Rankin or Inspector Q Heard for VPD? 5 (MH) I'll speak on behalf of VPD. So we have 6 А 7 two financial crime units that Deputy Rankin 8 discussed. Our money laundering investigations 9 would be conducted by those teams. And then also as well embedded within our organized crime 10 section we have an asset forfeiture unit. 11 And 12 the asset forfeiture unit is comprised of two full-time organized crime members. We've an 13 14 investigative analyst, an assistance and then 15 three members that are currently assigned there 16 for light duties that triage files for asset forfeiture. 17 Thank you. I'm going to keep it at the very 18 Q 19 general level for this next question. I'd be 20 very interested to hear from the panel members 21 about the types of responsibilities, priorities 22 that each of your departments face and have to 23 deal with and what you see as being key 24 challenges. And if you'd care to link that to 25 your -- I guess the sort of premise of the

question being is there sufficient -- is there 1 2 capacity or extra capacity sufficient to permit 3 the departments to really lock horns with money 4 laundering investigations, or conversely is there just such a big demanding set of 5 6 obligations that are there already with existing responsibilities and priorities that that is a 7 8 challenge or even impossible? Why don't I move 9 in the reverse order and start with VPD first, 10 please.

(LR) Thank you. I'd like to begin because we're 11 А a municipal department, a police department, we 12 13 are -- our employers are police board and so 14 we, and the police board is mandated to have a 15 strategic plan in place for its police 16 department. We're in the fifth year of a 17 strategic plan that was approved by the police board in 2016 and there are four strategic 18 19 priorities that were developed with input from 20 the police board, membership with VPD and external stakeholders. So to answer your 21 22 question, Mr. Martland, fighting crime is one of 23 the strategic priorities and that falls under my 24 command. And the strategic goals that we've 25 implemented to achieve that priority is fighting

crime and its causes, so that is a priority. 1 2 And what falls from that oftentimes are 3 investigations that we conduct of targeted 4 individuals proactively with projects, whether it's in relation to the Metro Vancouver gang 5 6 conflict or reactively such as the case with the 7 homicide investigation, and/or forceable confinements, kidnappings and such. So as a 8 result of those efforts we'll often conduct 9 10 those predicate offence investigations and then we have, if you will, fallout from that would be 11 discovering that individuals we're investigating 12 13 are engaged in drug activity and that they're 14 making illicit profits from that. So the 15 proceeds of crime component would be form part 16 of the predicate offence but not the primary 17 component of the investigation, and then we would use our asset forfeiture unit and initiate 18 19 a parallel investigation to look at obtaining 20 those proceeds of crime that for lack of a better term often are as a result of real estate 21 22 mortgage enterprises, cryptocurrency, 23 underground banking, money service businesses 24 and such. So that's the -- those are the 25 priorities. Violent criminal offences that we

27 Brett Crosby-Jones (for the commission) Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Martland will conduct either proactively or reactively 1 2 with the fallout, if you will, of money 3 laundering. Just so we have a clear understanding when you 4 Q talk about the police board you're describing 5 the Vancouver Police Board as constituted under 6 7 the Police Act; I take it that's the body you 8 are referring to. 9 (LR) Yes, it is. А 10 Q Does each of the departments have its own --11 vou're all under that *Police Act* sort of 12 superstructure, I suppose. Does each of the 13 departments have its own police board and could 14 there be differences between the directions that 15 one police board gives versus another? 16 (BCJ) We each have our own police boards. А 17 That's appreciated. All right. Maybe to ask a 0 question to sort of ask for your views on this, 18 19 Deputy Chief Rankin, to follow up. Would you 20 characterize the priorities and obligations that 21 VPD faces as being challenging, significant and 22 numerous? 23 (LR) Yes, I would. And I think as well as it's А 24 been in the media quite a bit as of late, with recent budget cutbacks those challenges are 25

going to be even more significant for us. The 1 2 priorities with our department are ensuring that 3 our frontline officers or those positions are 4 staffed appropriately. They're the ones that are responding in the first instance to some 5 6 very serious crimes. My division does the 7 followup investigation, but we are basically in 8 a position where each unit has vacancies at the 9 present time, so these challenges that we're 10 dealing with, these strategic priorities which 11 we will meet are presented or we are presented with significant challenges. 12

13QInspector Mullin, from New West PD's point of14view same question, how would you characterize15and how would you describe the number of16priorities and obligations that your department17faces?

18 А (CM) So, you know, in New West as the deputy chief alluded to we are accountable to our 19 police board. We do follow a strategic plan. 20 21 The current one we have in place now expired in 2020 and as a result of COVID-19 we've been 22 23 unable to establish a new one, but we're working 24 on that currently. You know, our priorities 25 really do fall to local level issues as it

relates to violent crime. Property crime is a 1 2 significant fact for our organization. Our 3 major crime unit focuses primarily on files such as investigations such as robberies or crimes 4 against children, sexual exploitation type 5 investigations, attempt murders, those sorts of 6 7 things. Our street crime unit essentially is our only proactive unit and when they're not 8 9 assisting major crime on some of the more significant investigations that they have 10 underway, they do tend to focus a lot on local 11 12 drug trafficking and distribution. Through 13 there we do have good working relationships with our partner agencies within the Lower Mainland 14 15 and even provincially if the case may take us to that level. But that's more or less the focus 16 17 of our proactive efforts as far as targeting 18 anyone that may be tied to money laundering. 19 They spend a great deal of time working with the 20 civil forfeiture office and have had really good 21 success as of late. Yeah, I hope that answers 22 your question sufficiently.

Q That's helpful. And, Deputy Chief Crosby-Jones,
why don't I turn to you next, please.

25 A (BCJ) Yes, thank you. I can echo what the other

two agencies said as well. We're governed by a 1 2 police board. We have a strategic plan that we 3 come out with every year. It's 4 Abbotsford-centric. Basically responding to calls for service, ensuring we staff our 5 6 frontline resources in order to meet public 7 safety needs. We're looking at domestic 8 violence, our advancing mental health response, 9 our dealing with homelessness and our gang crime issue. Proactively, similar to New West, we 10 11 have a gang crime unit, a drug enforcement unit, a crime reduction unit. So based on some of 12 their investigations we do enter into financial 13 crime type files, but we are limited to our 14 15 ability to investigate and respond to those. A 16 lot of times those investigations lead to a 17 civil forfeiture avenue with regards to the 18 money received or financial gain or we go into a 19 partnership with our other municipal or RCMP 20 partners. 21 Deputy Chief Crosby-Jones, as you described that Q

22 it sounds like it's not a common place for your 23 department to be dealing with money laundering 24 cases specifically. Is that a fair way to 25 summarize it?

(BCJ) Yes, I would say it's extremely rare for 1 А 2 us to have dealt with money laundering files. 3 Q Sure. So why don't I ask the other panel 4 I guess the question is how often do members. you deal with money laundering and, I guess, how 5 6 do you deal with it when you do engage on that 7 type of case? (CM) Maybe I'll go first. Yeah, as I said, 8 А 9 alluded to before, we take our financial crimes 10 investigations, our drug trafficking 11 investigations as far as we can to a point where 12 it's clear to us there's evidence of money 13 laundering, but due to capacity issues we can't 14 further those investigations. We hold the view 15 here at New West, being a smaller municipal 16 department within the LMD, that, you know, 17 regional issues such as organized crime and 18 money laundering are important, hence our 19 resource allocations to our seconded units being 20 FSOC, CFSEU or INSET. And that is sort of the best that we can do as far as our contributions 21 22 into money laundering investigations. 23 Thank you. Inspector Heard or Deputy Chief Q

23 Q Thank you. Inspector Heard or Deputy Chief24 Rankin?

25 A (MH) I think the VPD is very similar. We come

across money laundering where we are 1 2 investigating our predicate offences. We will 3 come across money laundering in terms of other 4 investigations. I think what's important to kind of consider for us at this point, too, is 5 6 if we're doing a murder or organized crime 7 investigation we are always balancing public 8 safety, and with that and with the disclosure 9 laws that we have right now, especially with Regina v. Jordan, a lot of times -- or all the 10 times Crown requires full disclosure from us 11 before laying as a sign of offence and charge, 12 13 so we do balance the public safety side. We 14 will investigate the assets that are basically 15 fruits of the investigation. With that we'll 16 usually consult with Crown in the first instance 17 to determine if they're going to be forfeited as part of the prosecution or go towards the civil 18 19 forfeiture orders. There are times in the past 20 when as an agency we have investigated money 21 laundering investigations when it comes to mass 22 marketing mailers and direct marketing mailers, 23 the kind of effect around the world.

Q And, Inspector Heard, when you speak about
Jordan and the timelines and disclosure and then

the public safety obligations, that suggests to 1 2 me there might be circumstances where if money 3 laundering arises in conjunction with let's say 4 a homicide or kidnapping, the public safety imperatives and other considerations would push 5 6 you forward with the substantive offence but 7 leaving the money laundering aside. Is that the sort of dynamic you're describing? 8

9 (MH) Yes, that's correct. I think that for А public safety and in order to ensure that we --10 to manage public safety to ensure that we meet 11 12 our disclosure obligations to obtain a criminal 13 charge or have judicial conditions on the person 14 upon release. We will go forward with the 15 charges for the substantive offence and then 16 with the other offences unfortunately based on 17 timelines and seeking multiple production orders and obtaining all the orders required to follow 18 19 the money and follow where it's going, we just 20 don't have the time or the resources, 21 unfortunately, if we have a substantive offence 22 that requires us to, you know, put someone in 23 custody right away for public safety.

Q I know that in terms of the process of obtainingthose production orders which sometimes build

one on the next with information from one 1 2 authorization giving grounds to pursue other 3 leads and so forth, could you just explain 4 perhaps for the benefit of everyone what exactly why that -- why you see that as being a 5 6 necessary part or more likely to be part of a 7 money laundering investigation and then what sort of delay does that entail? Why is that an 8 impediment to moving quickly if, for example, in 9 a money laundering case? 10

(MH) I think it's following the money and 11 А following the bank records, so I think for 12 13 during a course of an investigation to follow 14 the money we may come into unexplained wealth 15 like cars, houses, et cetera, that based on the 16 person's lifestyle the crimes they're committing 17 aren't consistent with the lifestyle that they're leading. And during the course of our 18 19 investigation we may uncover banking information 20 from a myriad of different banks, obviously on 21 behalf of -- depending on the level of 22 sophistication to disguise their level of -- or 23 disguise their money to multitude of financial 24 institutions, but each of those require 25 production orders for us to get the information

back from the bank. Production orders we are 1 2 supposed to have a 30-day turnaround, but 3 unfortunately like everybody else everybody has 4 capacity issues, even the financial sector. So production orders that were supposed to get back 5 6 within 30 days now are leading up to towards 7 60 days of being returned, and unfortunately 8 with some of these things when you get them 9 back, you know, I always say one production order turns into about three or four more once 10 11 you start gleaning information. And then you start thinking about, you know, between 30 and 12 13 60 days upon return of each order and you keep 14 kind of adding and compounding those on top of 15 each other, you could be -- and then by the time 16 you analyze the information and have someone 17 that either we can bring in people with financial backgrounds, we have people in our 18 19 financial crime units that are accountants, but 20 to go over the information to make assessments 21 on the money it just isn't feasible. 22 Q So some of those factors that may push you 23 towards weighing it in favour of the substantive 24 offence or index offence as opposed to the 25 adjunctive of a money laundering pursuing a

money laundering case, really just the
practical, the delay, the amount of resources
that it involves, the fact that you may have the
sort of one production order feeding into the
next and so forth?

6 A (MH) That's correct. I think Deputy Rankin 7 wants to add something to that point as well.

(LR) And we're talking about if they're 8 9 regional investigations, but once you extend outside the province or, you know, go into the 10 United States we have to enter into an MLAT with 11 12 authorities down there and seek assistance from, 13 and we've done so, with the US Secret Service or Homeland Security, and again the added dimension 14 15 now of cryptocurrency and bitcoin exchanges and 16 being able to track that is just -- it's 17 significant.

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Thank you. I'd like to ask you, if I might, how 18 Q 19 is it that the department see money laundering 20 cases arise. So we've had a description in one 21 of the answers just now about the example where 22 there's a drug or a murder or some criminal 23 investigation in which a money laundering 24 component becomes apparent. Are there other 25 ways in which these cases tend to come into the

view of the three of your departments? And for 1 2 variety why don't I turn to Inspector Mullin to 3 start, and then I'll go to Deputy Chief Crosby-Jones and then VPD? 4 (CM) It's essentially through our drug 5 А 6 investigations that lead us to -- and in 7 collaboration with FINTRAC. That's essentially 8 how we identify evidence of money laundering, 9 Research CIC International, wire transfers and 10 investments into property in speaking with the banks, the suspicious transactions that come 11 along with that. As Inspector Heard said, it 12 13 turns into a web that essentially requires you to follow to make any sort of sense of it or 14 15 gather evidence. So it's through those 16 investigations here in New West only I would say 17 that we encounter evidence of money laundering. 18 Q And when you -- just to pick up on the FINTRAC 19 point when you say that it can involve FINTRAC, 20 does that describe FINTRAC notifying and 21 alerting the department to something or the 22 other way around with the department seeking 23 information or both?

24A(CM) Those are requests made by us to FINTRAC25with respect to the targets that are under

Brett Crosby-Jones (for the commission) Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Martland 1 investigation. 2 Deputy Chief Crosby-Jones? Q 3 А (BCJ) Yeah, Abbotsford is very similar. It 4 would be based on drug-based investigations, proactive work and our own queries to FINTRAC. 5 6 So same as New West. 7 And either Deputy Chief Rankin or Inspector Q 8 Heard? 9 (LR) If I can start. So we're looking for А 10 during the course of a predicate offence whether that's homicide, forcible confinement or drug 11 12 investigation or indices of proceeds of crime 13 and offence-related property, and so what we 14 will often find as we are conducting our 15 investigation we'll discover evidence of 16 purchase prices for vehicles that aren't 17 recorded on ICBC transfer tax forms, which would indicate that they're being paid for with cash 18 when there's no known source of income. We've 19 20 seen high-end vehicles with significant payments 21 with no known income. Vehicles that are 22 registered in the names of family members living 23 in subsidized housing with no known means to pay 24 exorbitant lease payments. Unemployed suspects 25 securing financing through their parents to

purchase real estate. And then suspects 1 2 laundering drug profits through their relatives' 3 real estate holdings and then getting paid as 4 quote/unquote employees of their parents. And then multiple mortgages we're finding on 5 6 commercial properties that aren't showing a 7 profit, yet they're paying exorbitant mortgage rates all in an effort to launder illicit funds. 8 9 And in terms of how those kinds of activities Q 10 come into the view of police could you describe how it is that that occurs. Are these things 11 12 where the particular officers are out looking to 13 follow those kinds of leads, or is there another way that the, I suppose, tip for the file comes 14 15 in?

16 (LR) Oftentimes they will be executing a search А 17 warrant and then they'll come across this 18 information and then just through their tenacity 19 will be able to work with FINTRAC to determine 20 okay, these proceeds are -- can't be 21 legitimately obtained, and then of course 22 working with our asset forfeiture unit who would 23 flag the report once it's sent to them with the 24 concerns from the investigator. But as a rule 25 you're coming across as your investigation

1 progresses.

2 I'll return with some questions about FINTRAC a Q 3 little later. I'd like to turn to the -- we've had some evidence with respect to departments 4 looking to the RCMP, in particular FSOC, the 5 6 Federal Serious and Organized Crime group to 7 deal with or be involved in money laundering 8 matters. If you could please describe from your 9 department's point of view how that happens and also why that happens. I know we've had some 10 answer to that second question, but why don't I 11 12 start, please, with VPD Inspector Heard or 13 Deputy Chief Rankin?

14 (MH) We started sending members to the FSOC А units back in 2014, and then in 2019 or 2020 15 16 when the financial integrity unit started up 17 again is when the VPD started seconding members to the financial integrity units at FSOC. 18 So 19 we've got four members seconded there. I think 20 with the secondments to FSOC it's to bolster our 21 investigative support experience. I think a lot 22 of these investigations when it turns into high 23 level money laundering organized crime files, it 24 does help to have the expertise and a body of 25 knowledge within one unit for us to be able to

turn into send some files to them if they come 1 2 across our investigative teams. I think these 3 investigations are completely complex. Before these units existed we've had files that -- we 4 have probably even in the mid 2015, 2016 we had 5 6 a bunch of mass marketing operations set up in 7 Vancouver and the Lower Mainland. These investigations are still ongoing and with it 8 9 we've had members and investigators working with the US Postal Service on cooperative groups out 10 11 of Amsterdam and, for example, these groups will -- you know, we've done search warrants on 12 13 them and then within a matter of weeks they've 14 re-established themselves and set up over in 15 Amsterdam. So when you're starting to look at 16 transnational organizations and, like, Deputy 17 Rankin referred to the production orders, MLATs, 18 the level of sophistication, we do need some 19 kind of experience where we can go to and have 20 that experience and turn to for some of these 21 investigations.

22 Q Is it fair to describe FSOC as being really a 23 go-to kind of body from the point of view for 24 money laundering cases in particular?

25 A (MH) I believe so, yes. And I think that it's

like anything. Unfortunately, when I think over 1 2 a number of years, the proceeds team and 3 financial teams were dissolved and I think that 4 we started seeing -- we sent four members there starting in 2019, 2020, and it's like every new 5 unit that begins, unfortunately again, you're 6 7 trying to gain and garner that experience from 8 scratch and trying to get those units off the 9 ground when you've kind of probably lost a lot of corporate history and knowledge over the last 10 11 15 years.

Just to pick up on that point, Inspector Heard, 12 Q you talk about the sort of lost corporate 13 14 knowledge or the, I suppose, uptime to get up to 15 speed for new units. Is it your view that the 16 proceeds units that had been in place had the 17 advantage of some stability over time and that 18 that's preferable to having every five years or 19 ten years changes in organization, new units, 20 et cetera?

A (MH) Yes. I think with these investigations are extremely complex. I think that they're very nuanced, and quite frankly from a municipal perspective we get people that -- you know, our predicate offences are the ones that identify

the money laundering like Deputy Rankin 1 2 explained, in a lot of money, vehicles, car 3 leases, et cetera. But I think that when you 4 start getting into more sophisticated investigations where you're doing trade-based 5 6 money laundering, you start involving shell 7 companies, you have some more level of sophistication, we just don't have the subject 8 9 matter experts that have the ability to investigate these on a continual basis. 10 I'll turn to Deputy Chief Crosby-Jones, please 11 Q 12 with the same question with respect to FSOC 13 within the RCMP and the extent to which your 14 department looks to and engages with FSOC to 15 deal with money laundering.

16 (BCJ) Yes, thank you. To follow up with what А 17 the other panel members said we also do 18 contribute extensively to integrated sections 19 within various RCMP sections. This year we 20 actually joined into FSOC. We sent our first 21 member to FSOC recognizing that we do have a gap 22 in our own internal experience dealing with 23 money laundering files. So recognize that we 24 need some experience back. We need to have a 25 foothold in that team, but we have limited

Brett Crosby-Jones (for the commission) Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Martland knowledge and I don't believe we've had to 1 2 engage FSOC to date for any money laundering 3 files. 4 Thank you. Inspector Mullin? Q (CM) Yeah, I can say with confidence that we 5 А 6 have not engaged with FSOC on any money 7 laundering investigations. We do engage more 8 with CFSEU and in fact through our seconded 9 opportunities we've had New West members 10 attached to investigations being carried out by 11 the Joint Illegal Gaming Team there, and I know 12 there's communication between JIGIT and FSOC, 13 but we at a local level have not had a need to 14 reach out FSOC directly with respect to any of 15 our investigations. 16 Thank you. I'd like to ask a series of Q 17 questions that use a document as a useful way 18 for me to sort of orient questions and 19 discussion. Appreciating it may be a document 20 that the four of you may have seen but weren't 21 involved in the preparation of. 22 Madam Registrar, there's a document which is 23 identified as PSSG0028. If that could please be 24 displayed on the livestream.

25 You'll see this being identified as the FPT,

the "Federal/Provincial/Territorial Meeting 1 2 Ministers Responsible for Justice and Public 3 Safety," and relating to meetings that took 4 place in 2018 dealing with commercial crime and money laundering. Why don't I quite arbitrarily 5 6 pick on Deputy Chief Rankin to just ask is this 7 a document that you've reviewed and now maybe 8 only recently but now have some familiarity with 9 in relation to today's evidence? (LR) I have had a chance to review it, yes. 10 А 11 MR. MARTLAND: All right. Mr. Commissioner, I'm going to ask that this be marked as an exhibit. 12 13 THE COMMISSIONER: Very well, that will be the next 14 exhibit, which I've lost the number. 15 THE REGISTRAR: 773, Mr. Commissioner. 16 EXHIBIT 773: Federal/Provincial/Territorial 17 Meeting, Ministers Responsible for 18 Justice and Public Safety - November 14-16, 2018 19 THE COMMISSIONER: Thank you, 773. 20 MR. MARTLAND: 21 And Madam Registrar has the first page on Q 22 display and I'm going read from some parts of 23 that. So this is, as it says, a federal, provincial territorial meeting, so between 24 25 different layers or levels of government. The

1 language in the first bullet says: 2 "BC acknowledges the challenges involved 3 in balancing complimentary and competing 4 priorities for enforcement, as money 5 laundering (Proceeds of Crime) itself is 6 linked to serious criminal offences such 7 as drug trafficking, corruption, fraud and smuggling. However, due to its pervasive 8 9 impact in BC and across Canada, BC has continued to request federal assistance to 10 11 identify and address money laundering as a 12 priority issue in BC." 13 We then see a second sentence of the second 14 bullet point: 15 "BC supports the federal priority and 16 would further support legislative and 17 regulatory changes that provide police 18 with additional powers to assist in 19 proceeds of crime investigations. Money 20 laundering is a chokepoint for organized 21 crime; strong legislative and regulatory 22 authorities will provide an enforcement 23 opportunity where current gaps exist." 24 So maybe having read that out, and I don't ask 25 you to go into the minds of whoever wrote this

- 1document, but picking up on that comment or2suggestion about additional power to deal with3proceeds of crime investigations. Do any of you4have a perspective on what kinds of additional5powers or authorities might be useful or sought6by your departments to come to grip with7proceeds cases?
- 8 A (MH) I guess I'll be the first to jump in here,
 9 Mr. Martland.
- 10QThat's fine. And I think I said to you in11preparing for today, to all of the witnesses,12you can also let me know if a question is off13base or if it's an area that you're not in a14position to comment on.
- 15 (MH) I think I'll start commenting just by А 16 saying that I think that, you know, I know a 17 number of countries have unexplained wealth 18 orders, and coming into investigations even to 19 start our investigations we need a substantive 20 offence. Even if we stop someone and deal with 21 them in the course of our duties and they appear 22 to have unexplained wealth, that doesn't really 23 give us the provisions to start launching into a 24 proceeds or money laundering investigation. And 25 then with it it's trying to figure out where

people are banking at, their banking orders, Like, for us it becomes -- it's an extreme challenge when it comes down to trying to track money and trying to determine the legitimacy of the finances and the money from the individuals we come into contact with.

Q Let me read the next bullet and ask a furtherquestion. It says:

9 "While all levels of policing in Canada have concurrent jurisdiction to address 10 11 money laundering under the Criminal Code, 12 due to the transitory nature of both the 13 offenders and the offence, only the federal RCMP currently have the resources 14 15 and expertise to address this matter. 16 BC would welcome new federal policing investments to resource RCMP's federal 17

18 capacity to investigate money laundering."
19 And so I wonder if you could comment on that
20 point that's made about only the federal RCMP
21 have the resources and expertise to address
22 money laundering in particular.

A (LR) Hello. I can speak to that. I mean, as
Inspector Heard mentioned earlier, we have a
financial crime unit that's comprised of ten

1 investigators and one supervisor and then three 2 other investigators that are accommodated on 3 light duties. Despite our best efforts we're 4 looking at investment scams, internal thefts, romance scams that often tally up into the 5 6 hundreds of thousands if not millions of 7 dollars. To look at anything on a transnational 8 basis presents huge obstacles and burdens that 9 we just can't overcome because of the resources that we have. The dilemma, too, I think is 10 that -- and it's mentioned a little later in 11 12 this document. I don't want to get ahead of 13 myself. But if you're looking at what FSOC and 14 financial integrity unit looks at, their 15 threshold is guite high. I mean, they're 16 looking at files that could have an impact upon 17 the economy of Canada. So, you know, if we had -- you know, I guess this could entail 18 19 national security and terrorism, so we're in a 20 position to look at the -- if you will, the 21 lower level, which are still challenging to 22 investigate and people are still getting 23 victimized, particularly the elderly or the 24 vulnerable. But to go beyond that scope as a 25 municipal department would just be too much of a

1 challenge.

2	Q	Inspector Mullin or Deputy Chief Crosby-Jones,
3		any response on that topic or further comment?
4	A	(BCJ) No, just from our size level municipality,
5		we don't have the expertise, period. We would
6		have to rely on the RCMP. We can contribute
7		resources through secondments to FSOC, but we
8		just don't have the skills ability and
9		investigative expertise to contribute to
10		investigations of that nature.
11	Q	Thank you. Madam Registrar, I don't need that
12		document displayed further.
13		Why don't I broaden it out a little from
14		FSOC who I've been asking a few questions about
15		and just ask are there other agencies,
16		multiagency bodies or organizations that your
17		departments see as being relevant to money
18		laundering, and I would guess I would single out
19		the civil forfeiture office, the question being
20		first I'll ask what are the other agencies and
21		then I'll turn to asking a little bit more about
22		how you engage with any other agencies or

bodies, whether civil forfeiture, CFSEU, other
agencies or bodies. I'll do this arbitrarily.
Inspector Mullin, why don't I start with you.

1 Thanks.

2	А	(CM) Sure. I certainly just from my tenure at
3		CFSEU see them as a capable organization of
4		embarking on significant money laundering files
5		and perhaps in collaboration with one of the
6		larger municipal departments or FSOC. And we
7		certainly at the local level engage with the
8		civil forfeiture office on a regular basis.
9	Q	Deputy Chief Crosby-Jones, is that true for your
10		department as well?
11	A	(BCJ) Yes, similar to New West we would
12		definitely engage CFSEU large municipal partners
13		and we are very active with civil forfeiture
14		files.
15	Q	And just to pick up on that when you say active
	Q	And just to pick up on that when you say active with the civil forfeiture, in practical terms,
15	Q	
15 16	Q	with the civil forfeiture, in practical terms,
15 16 17	Q	with the civil forfeiture, in practical terms, what sorts of engagements are officers having
15 16 17 18	Q	with the civil forfeiture, in practical terms, what sorts of engagements are officers having with the civil forfeiture office? We could take
15 16 17 18 19	Q	with the civil forfeiture, in practical terms, what sorts of engagements are officers having with the civil forfeiture office? We could take an example of a case whether or not it's moving
15 16 17 18 19 20	Q	with the civil forfeiture, in practical terms, what sorts of engagements are officers having with the civil forfeiture office? We could take an example of a case whether or not it's moving to a likely criminal charge on some other
15 16 17 18 19 20 21	Q	with the civil forfeiture, in practical terms, what sorts of engagements are officers having with the civil forfeiture office? We could take an example of a case whether or not it's moving to a likely criminal charge on some other offence but one identified as being appropriate
15 16 17 18 19 20 21 22	Q	with the civil forfeiture, in practical terms, what sorts of engagements are officers having with the civil forfeiture office? We could take an example of a case whether or not it's moving to a likely criminal charge on some other offence but one identified as being appropriate for civil forfeiture for the civil forfeiture

dealing with that investigation or incident? 1 2 (BCJ) All levels of our agency, whether it be А 3 patrol or the investigative teams, drugs units 4 engage civil forfeiture. It can be for any type of offence. Doesn't need to go to court. 5 6 Doesn't need to have a report to Crown counsel 7 written on it. So even at our patrol level members are dealing with civil forfeiture on a 8 9 daily basis, and larger drug investigations where we are able to seize vehicles and/or 10 11 criminal investigation where a vehicle is used 12 to perpetrate an offence, all our units are 13 heavily engaged. It's nice because all 14 different levels of our agency are able to 15 easily engage with civil forfeiture. 16 Inspector Mullin and Inspector Heard, is that Q 17 true for your departments as well, first on the narrow question of the engagement with civil 18 19 forfeiture office? 20 Yes, it's guite convenient. We'll have the А

20 In Tes, it's quite convenient. We if have the 21 initial discussion with PPSC with respect to 22 proceeds of crime charges and whether or not 23 there's viability to proceed as it relates to 24 charge approval or dealing with the exhibits, 25 but quite regularly given the fact that civil

forfeiture has their own sort of independent 1 2 authority and way of coming in and dealing with 3 the assets it's quite convenient for us to reach 4 out to them and engage them. Inspector Heard, is that true for VPD as well? 5 Q (MH) It is true. We have consultation with 6 А 7 Crown to see if we can forward or advance an 8 investigation when it comes to the proceeds. Ιf 9 it it's determined that it's not going to be 10 dealt with in the court process, we have an internal process where we have -- I mentioned it 11 earlier we have a number of members in our own 12 civil forfeiture office in Vancouver. We have 13 14 members that are assigned to that unit 15 full-time. They are the gatekeepers, for lack 16 of a better term, that review the files to 17 ensure that they meet the standards and the thresholds for civil forfeiture. They make an 18 19 assessment and if the asset forfeiture is going 20 to be sought needs investigations, they will 21 make notes on the file so it is flagged for 22 civil forfeiture and put on electronic queue for 23 them to prioritize. I think the value for us in 24 the civil forfeiture is we can go back ten years 25 on some investigations and seize the assets

1 related to the investigations.

2 And to round out the question with respect to Q 3 agencies other than FSOC that your departments engage with, I don't think I asked that of VPD 4 in particular so maybe I can do that now. 5 (LR) Thank you. I can speak to that. We work 6 А 7 with when there's a clear investment scheme 8 involved, we have a process in place with the BC Securities Commission to take conduct of the 9 investigation. We'll work with other provincial 10 regulatory bodies, so if there's a fraud 11 12 investigation or an investigation involving 13 potential fraud involving a regulatory body, 14 whether it's BC Financial Services Authority, 15 the Law Society, College of Physicians, we'll 16 engage those regulatory bodies and conduct those 17 investigations in parallel. Again we've spoken 18 about our secondments to FSOC, in particular the 19 financial integrity unit. We have engaged in a 20 number of joint force operations with CFSEU. 21 Most recently the largest joint force operation 22 was Task Force Tourniquet. As a result of that 23 a number of assets were seized from various 24 targets and so we engaged civil forfeiture as 25 well. We have had members seconded to joint

illegal gaming investigates teams, or JIGIT. 1 We 2 don't have anyone presently, but we continue to 3 cork with JIGIT when they're conducting 4 investigations into illegal casinos in Vancouver and then we'll assist them and as recently as a 5 6 few months ago providing members from patrol or 7 operations to assist the investigators in JIGIT 8 for disclosure and processing exhibits.

9 Of course FINTRAC, we've talked about it with our financial crime unit where the suspects 10 11 believed to have moved large sums of money 12 through financial institutions as well as 13 through our asset forfeiture office. Inspector 14 Heard and the other gentlemen have spoken to 15 that as well. We have worked extensively with 16 the US Department of Justice and the United 17 States Postal Inspection Service on mass mail marketing frauds and continue to do so. 18 And 19 then more locally we've worked with the City of 20 Vancouver risk management to create potential 21 bylaws to register cryptocurrency, ATMs, as well 22 as white label ATM machines in an attempt to 23 have them align with federal legislation and 24 more transparency to ensure compliance and 25 identify who actually owns those devices. And

those are the -- and of course as we've spoken, the civil forfeiture office, extensive. We've got a robust system in place.

4 I'd like to ask if you have an ability to Q answer this question: from the point of view of 5 your police departments do you view there as 6 7 being something that I think has been written 8 about or described as being an enforcement gap, 9 and as I understand the idea or premise is that 10 between federally mandated cases, in other words, the kinds of cases that FSOC is dealing 11 with and on the other hand the mandates and 12 13 capacity of the municipal departments, is there 14 between those two things the prospect or reality 15 that certain kinds of cases get overlooked or 16 missed? If something is not at the level or 17 threshold of giving rise to a risk to the national economy or financial integrity at a 18 19 broader level or not tied to terrorist and other 20 national security risks, and on the other hand 21 beyond the capacity and expertise of a municipal 22 department, I don't know as I ask that question 23 it occurs to me that from the point of view of 24 municipal departments you may not be able to answer that question. You may not know. You 25

1 may be expecting someone else is handling things 2 and not have a way to know if that's the case or 3 not. But do you have a comment or answer to 4 that very general question?

(MH) I'll answer really quickly. I think Deputy 5 А 6 Rankin talked about it earlier. When you look 7 at the mandate of the financial crime units at 8 FSOC and some of the when it goes mass marketing 9 schemes, romance schemes, et cetera, there is a 10 gap there when it comes down to our 11 investigations, I believe, on what we can deal with as a municipal agency. And then 12 13 unfortunately with the threshold when it comes 14 down to affecting national economy, et cetera, 15 when it comes down to FSOC mandate I think 16 unfortunately everybody comes down to resources 17 and they are just like everyone else when it comes down to -- we're struggling with resources 18 19 and personnel and I know that they're doing the 20 same. And so when it comes down to one unit 21 within FSOC dealing with the financial 22 integrity, and these investigations are --23 they're cumbersome and even though from our financial crimes units some of our 24 investigations take three to five years when 25

we're talking about production orders, following 1 2 the money, getting accountants involved to 3 basically provide opinions to ensure that we 4 meet our threshold for charge approval. And at the end of the day when you've got one unit 5 6 dealing with all these files and at FSOC they're 7 coming in at the top tier files, there is a gap there when it comes down to what we're 8 9 investigating and what hits their mandate. And it all comes down to resources and people 10 available to actually investigate these 11 12 allegations.

13QInspector Mullin or Deputy Chief Crosby-Jones,14do you have a view on that question of whether15you can even identify if there's the risk of a16gap between where cases may fall between17federally mandated policing and the municipal18departments?

A (CM) Just on behalf of New West, we're unable to comment on what that gap may look like or any context around it just in that we do not have any visibility on what investigations are taking place at the federal level, and again our focus primarily is on local level enforcement, be it financial crime through our major crime unit or

drug trafficking through our street crime unit. 1 2 (BCJ) I echo what New West says. 3 And Inspector Heard, just to return to a comment Q 4 that you were giving about just the complexity, the delay, the getting these different 5 6 production orders, the nature of the cases, to 7 try and draw a contrast I'll put the question 8 this way: is it fair to say to the extent that 9 money laundering might be an adjunct to an index offence or investigation, it's a really 10 oversized kind of adjunct, and I guess by 11 contrast it's -- to think of a few examples, if 12 13 the police, if a patrol unit arrests someone for 14 breach of a court order and searches them and 15 finds drugs, that might lead to a drug 16 possession charge or they find a gun and that 17 leads to a gun restricted firearm charge, and so 18 on. Those are adjunct cases that seem to me to 19 involve certainly some work but not inordinately 20 complex. Is it fair to draw that kind of 21 distinction and say that money laundering are 22 cases that are really oversized? 23 (MH) Yeah, I'll give you an example, А 24 Mr. Martland. I think in one of our mass 25 marketing direct marketing schemes that we are

1 investigating we executed a search warrant on 2 behalf of the United States Postal Service 3 through a mutual legal assistance treaty and that was in 2016. Fast forward to 2021 and it's 4 still before the courts on what can be disclosed 5 6 to our United States partners. So you think 7 about how nimble these organizations are in 8 transnational organized crime. I gave the 9 example where they set up weeks later in 10 Amsterdam doing business and five years later we're still trying to put a case together by 11 going back and forth what materials can be 12 13 disclosed to foreign partners and reversely if 14 we're doing these investigations with the United 15 States we still are under the same hurdles 16 where years later we're still fighting, trying 17 to get disclosure material to substantiate our 18 investigation in Canada. So your example 19 where -- you know, of a drug investigation, the 20 members may arrest somebody, you weigh some 21 drugs, you put your evidence together and you 22 put it through to court. They're quite fast and 23 succinct investigations. When you're following 24 money in the orders and you start going into 25 other jurisdictions and countries, the level of

Brett Crosby-Jones (for the commission) 61 Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Martland sophistication and time involved, it's 1 2 completely onerous to try to put a file 3 together. 4 I take it as, I guess, the inverse of that is Q 5 that from the point of view of a sophisticated 6 criminal who is engaging in a money laundering 7 technique they would take advantage of moving across more transactions, more structuring, 8 9 moving across borders, et cetera, to deliberately make it hard to quickly connect the 10 dots? 11 (MH) Completely. And you start throwing in 12 А 13 shell companies and commingling of money with 14 legitimate businesses, it becomes a definite 15 challenge for investigators to try to put the 16 files together to bring forward to Crown for 17 prosecution. I'd like to ask a question that has been touched 18 Q 19 on already through some of the answers, but the 20 general guestion would be how it is that the 21 municipal police departments take their 22 direction. We had some answers that dealt with 23 the police board question. I'm interested in 24 hearing if there's also other ways that the 25 police departments take their direction and

maybe to some extent the difference between the 1 2 operational side the department management is 3 making decisions about as opposed to the broader 4 kind of priorities that the board and perhaps the provincial government's policing and 5 6 security branch or others may be involved in. 7 So why don't I ask Deputy Chief Rankin if you're willing to do so, sir, to take a crack at that? 8 9 (LR) Thank you. If I understand correctly what А we're looking at in terms of other priorities 10 11 that are that we have to respond to, I can just look again at the strategic plan of the VPD and 12 13 in addition to fighting crime we are looking at 14 strategic goals that involve engaging in 15 community, fostering relationships with our 16 diverse community, strengthening mental health 17 programs, which happens to fall under my purview, enhancing public safe is another 18 19 strategic priority, and looking at those 20 strategic goals there. Addressing community 21 concerns that affect public safety, road safety 22 for everyone. So this would be more of an 23 operations-based strategic priority, and then 24 supporting our people, mental health wellness 25 for our own members, fostering a culture of

1 employment engagement and effective 2 communication and promoting that healthy work 3 environment. These are all competing priorities in addition to what I'm addressing within my 4 division. I have the good fortune of having 5 6 with respect to the budget a fund, a criminal 7 investigation fund that allows me to subsidize 8 or pay for extraordinary investigative costs 9 that are incurred in an investigation such as, 10 you know, organized crime investigations or protracted homicide investigations. The costs 11 that are incurred can run into the millions. So 12 13 those are my challenges, but at the same time I 14 have to be alive to the whole department of what 15 the concerns are and the priorities are. Does 16 that answer your question?

17 I think it does in part, and I wonder -- you've Q 18 answered already or at least there's been some 19 discussion of the police board providing 20 direction on priorities to some extent. Is 21 there also -- what's the nature of your 22 involvement and to the extent there may be 23 quidance or direction that comes from the 24 provincial -- I think it's within the Ministry 25 of Public Safety and Solicitor General, the

Brett Crosby-Jones (for the commission) Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Martland policing and security branch or PSB. I can now 1 2 say with certainty you must both be in the same 3 room? 4 (LR) We are. А Okay. Only took me an hour and a half. 5 Q 6 Inspector Heard, are you being delegated? 7 А (LR) No, I'll take a crack at that. With respect to police services, which I liaise with 8 9 on a regular basis, we're looking at, you know, 10 working with police service to establish provincial standards for major case 11 investigations and such. But we're also looking 12 13 at best practices, leading practices. Certainly 14 these types of investigations where there's 15 proceeds of crime involved we would be -- I have 16 been in discussions with police services in the 17 past and recently leading up to this commission 18 about our work that we're doing within casinos, 19 illegal casinos as well as legitimate casinos. 20 So there's constant communication, and I haven't received much response. I've just been asked 21 22 for information which we provided in terms of 23 our calls for service to these agencies, and 24 what we're doing as a municipal department, that 25 may not be dealing with specifically with money

Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Martland laundering but individuals that we believe are 1 2 engaged in it, that are engaged in a criminal 3 lifestyle that are frequenting for example, casinos. 4 Inspector Mullin or Deputy Chief Crosby-Jones, 5 Q 6 from the point of view of your departments is 7 there anything to add on that fairly poorly 8 formed question around direction from police 9 board and/or the provincial PSB? 10 А (BCJ) As Deputy Rankin said and Inspector Mullin, we have to work for a police board. 11 Police board sets our strategic priorities with 12 13 They're a microlevel to deal with our us. 14 community versus on a larger scale. I can say 15 that when we present to our police board we talk 16 about our strategic goals for the year and what their needs are and what our communities needs 17 18 are, money laundering is not at the forefront. 19 It's public safety, community engagement. All 20 the things that Deputy Chief Rankin said are how 21 we deal with mental health, road safety. So it 22 really expands a lot of our priorities and from 23 those priorities the resourcing that goes into 24 those priorities to meet all the communities 25 needs, money laundering, financial crime is one

65

Brett Crosby-Jones (for the commission)

of our pieces, but public safety trumps everything, so public safety type of events and how we care for our community and deal with some of the current issues, homelessness, mental health, how police deal with that are at the forefront for our agency.

7 Q Inspector Mullin, anything to add?

8 А (CM) No, I concur with what my colleagues on the 9 panel stated. In addition to the police board and police services and to some extent in how we 10 11 operate it is guided by our criminal justice system itself, and Inspector Heard mentioned 12 13 R. v. Jordan that ultimately had an impact on 14 the timeliness of disclosure which ultimately 15 has an impact on how we operate here in terms of 16 resource allocation and the targets that we 17 select. But operationally speaking the senior 18 leadership team here at New West chooses the 19 targets that are investigated here within the 20 city based on the needs and priorities 21 identified within the city.

MR. MARTLAND: Mr. Commissioner, I'm going to suggest
this might be a useful juncture for the break.
THE COMMISSIONER: Thank you, Mr. Martland. We'll
take 15 minute then.

Brett Crosby-Jones (for the commission) 67 Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Martland THE REGISTRAR: The hearing is adjourned for a 1 2 15-minute recess until 11:05 a.m. Please mute 3 your mic and turn off your video. (WITNESSES STOOD DOWN) 4 (PROCEEDINGS ADJOURNED AT 10:49 A.M.) 5 (PROCEEDINGS RECONVENED AT 11:04 A.M.) 6 7 BRETT CROSBY-JONES, for 8 the commission, 9 recalled. 10 CHRISTOPHER MULLIN, for 11 the commission, 12 recalled. 13 LAURENCE RANKIN, for the 14 commission, recalled. 15 MICHAEL HEARD, for the 16 commission, recalled. 17 THE REGISTRAR: Thank you for waiting. The hearing is now resumed. Mr. Commissioner. 18 19 THE COMMISSIONER: Thank you, Madam Registrar. Yes, 20 Mr. Martland. 21 MR. MARTLAND: Thank you, Mr. Commissioner. 22 EXAMINATION BY MR. MARTLAND (continuing): 23 I'm going to try to make use of the last Q 24 document displayed, exhibit 773. Madam 25 Registrar, if you might help me please by

1 displaying that at the bottom of page 1. And 2 I'm going to read from some of the background 3 description that's given in this document and 4 then ask a question or two, in particular seeing if you're in a position to offer your views 5 6 about the loss of the RCMP commercial crime 7 section. So I'll start by reading what we see 8 at the second-last bullet on page 1. 9 "In January 2013, all federal RCMP resources in BC, including all members of 10 11 "E" Division Commercial Crime Section, 12 were amalgamated into "E" Division Federal 13 Serious and Organized Crime. Following 14 that the federal mandate was restricted to 15 a federal purpose of investigating serious 16 and organized crime, including complex 17 matters such as international money 18 laundering, and crimes which affected 19 Canada's economic integrity. At the 20 time --21 And I'll just -- Madam Registrar is doing this 22 without being asked, which is helpful. That's a 23 good display there. 24 "At the time of its dissolution "E"

25 Division Commercial Crime had nearly

100 members and support staff in BC who 1 2 were investigating fraud and money 3 laundering at the time of the 4 amalgamation. Following the amalgamation, all federally funded positions were 5 6 directed towards federally mandated cases. 7 In some instances this shift did not align 8 with provincial priority issues, including 9 money laundering. This resulted in a 10 significant gap, whereby no provincial police resources were tasked with the 11 investigation of large frauds and money 12 13 laundering that fell outside of identified 14 federal priorities, such as national 15 security and terrorism. Currently, 16 municipal and provincial detachments do 17 not have the capacity to investigate 18 inter-detachment, interprovincial, or 19 international fraud, despite the fact that 20 municipal and provincial police forces 21 have concurrent jurisdiction ... " 22 So I'll stop off there and having used that as 23 the predicate for the question, do you have a 24 comment on your department's perspective on the 25 loss or closure of the commercial crime section

as it had been organized with the RCMP? 1 Did 2 that have an impact on your department? 3 А (LR) If I could speak to that. I've only been 4 in my position for the last five years and had an opportunity to work closely with our 5 6 financial crime unit and I would agree that the 7 current situation is such that there is a gap 8 because when we have these frauds, even though 9 if they're transnational in nature, for example, we are having a very difficult time unless we 10 11 engage resources as I said earlier with the 12 United States Secret Service or Homeland 13 Security to assist us, we have no other resource 14 provincially that can assist us. We are still 15 conducting inter-detachment, interprovincial and 16 international fraud investigations. As 17 Inspector Heard referenced, the mass marketing 18 scams involving PacNet and other agencies. 19 We're still doing that. But we are requiring 20 resources from other agencies, including the 21 Department of Justice and the postal service to 22 assist us in furthering those investigations. 23 And the only reason they're -- not the only 24 reason, but the reason they're assisting us is 25 because the solicitors in those mail fraud

investigations are based in the States. So it's 1 2 a huge challenge and we are on our own doing 3 this and these investigations, as Inspector Heard has said as well, take years to complete, 4 and with no guarantee that we're going to have 5 charges laid, but we are fortunately able to 6 7 draw upon our asset forfeiture unit and the 8 civil forfeiture legislation. With respect to 9 PacNet, if I may take a moment, in 2017 there was referrals based on PacNet assets that were 10 11 seized by our agency, upwards of in excess of 12 \$21 million. So in that sense we're finding 13 other ways to address the money laundering 14 issues, but it's a huge challenge. It would be 15 very beneficial to have a provincial agency that 16 would be able to address the gap that currently 17 exists.

18 Q Deputy Chief Crosby-Jones or Inspector Mullin, 19 any comment on this, what I've been reading and 20 asking about with respect to the RCMP commercial 21 crime unit?

A (BCJ) Yeah, we don't have our own financial crime team in Abbotsford, so really I wouldn't be able to give a meaningful comment on it. (CM) Yeah, just in furtherance to that, our

1 focus is such at a local level that the 2 disbandment of commercial crime and the lack 3 of -- it wouldn't have impacted us whatsoever 4 here in New West.

5 Q Thank you. Madam Registrar, we don't need that 6 document displayed further. Thank you.

7 I'd like to ask panel members to comment on the -- and we've had some answers that touch on 8 9 this, but dealing particularly with the nature 10 of a money laundering investigation, what kinds 11 of skills, background, training, expertise are optimal for those kinds of cases, and part 2 is 12 13 if that's the gold standard of the kinds of 14 skills that would be available, do those align 15 with the kinds of skills, background, training 16 and expertise that in general terms police 17 recruiting and training leads the departments to have? I'm pausing to see if anyone wishes to 18 19 unmute and go first. I can direct it to someone 20 or just simply see if anyone has a comment about 21 that. I see a hand up. Deputy Chief Rankin? 22 А (LR) Certainly. We do have members that have a 23 background in finance and accounting within the 24 department. As Inspector Heard said, some are 25 even assigned to our financial crime unit. So

certainly our recruiting section actively goes 1 2 out on career days at post-secondary 3 institutions. But they look for a cross-section 4 of potential applicants. Background in finance and accounting is key. As far as the training 5 that we provide or that is available to our 6 7 investigators, we have police and law 8 enforcement partners that provide training at 9 the Canadian Police College. I've got a list of 10 potential courses that we're looking at that are offered through the RCMP in various divisions 11 across the country. Online training, so the 12 13 Canadian Police Knowledge Network, or CPKN, 14 provides training in relation to financial crime 15 investigations. Those can take hours or days in 16 duration. And then private sector training, as 17 well as post-secondary degrees and certificates 18 of programs and financial crime investigations. 19 Those are the overall kind of courses that are 20 made available for our members. 21 Is it the case for either of the other Q

departments that you have, for example, within your members and officers involved in these cases some who have an accounting background or do you aim to build up that, or is that simply

something that is really outside the mainstay of 1 2 the work that your departments are dealing with? 3 А (MH) As Deputy Chief Rankin said, we hire for a cross-section of skills in policing. We all 4 shop in the same grocery store to get officers 5 6 with varying level of skills. Accounting or 7 financial background is one of the benefits, but 8 it's not an essential element for a police 9 officer. Eventually in our agency, just speaking for Abbotsford, as you get into the 10 investigative realm there's a myriad of courses, 11 12 similar to what VPD has access to through CPC, 13 JIBC and, you know, partnership with other 14 agencies to get that experience for our 15 membership, but we don't hire specifically for a 16 background in forensic accounting or anything 17 like that.

(CM) Yeah, not much different comments to 18 19 say. As a smaller police department when hiring 20 recruits we look for the strengths and 21 characteristics applicable to frontline policing 22 priorities. We generally rely on seconded 23 opportunities for our members to develop the 24 skill sets often that are required for prolonged 25 major case type investigations. Having said

1 that we have had the need where we've had to
2 contract civilian experts to assist us on a
3 couple of financial investigations over the past
4 and that served us well.

5 Q Inspector Mullin, are those examples of 6 contracting people outside the police service, 7 so not either serving members or civilian 8 analysts, for example, or civilian people who 9 work, are employees of the department, but 10 rather outside contracting?

- 11 A (CM) Yeah, they're outside the scope of the New 12 Westminster Police Department. Once a security 13 clearance has been attained we enter into a 14 private contract for their subject matter 15 expertise.
- 16 Deputy Chief Crosby-Jones, is that sort of Q 17 outside contracting as opposed to relying on or using members or civilian analysts something 18 19 that your department has been involved in? 20 (BCJ) Yes, we have been involved. Similar, we А 21 do a background search on them and then 22 obviously we enter into an MOU or LOU with them. 23 Does your department have civilian analysts who Q 24 do work in financial crime?

25 A (BCJ) Not in financial crime. With regards to

76 Brett Crosby-Jones (for the commission) Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Martland the commuter forensics and stuff, yes, but not 1 2 financial crime. 3 Inspector Mullin, same question. Q 4 (CM) Yeah, no, we do not have analysts focusing А on financial crime. 5 6 Q Deputy Chief Rankin or Inspector Heard, for VPD? 7 А (LR) We do have analysts that are assigned to the financial crime unit as well as our asset 8 forfeiture unit, and then we also utilize the 9 services of forensic accountants for more 10 11 complex investigations that may have a nexus to 12 money laundering. And those forensic accountants, are they part of 13 Q 14 the VPD's corpus of employees, or would they be 15 contracted on particular matters? 16 (LR) Contracted on particular matters. А 17 All right. I'd like to turn to following up. 0 We've had some evidence in relation to FINTRAC, 18 19 and I suppose as a first question if you could 20 describe from your department's point of view 21 how is it that FINTRAC is -- I don't know if you 22 want to take it so-called typical case or a few 23 different cases where you would have some 24 engagement with FINTRAC, but I'm interested in 25 seeing if you could give the Commissioner a good

understanding of how FINTRAC information is 1 2 being used. Is it at the request and initiative of the department? Is it at the initiative of 3 FINTRAC that notices or information is being 4 given? And then following up on that, when 5 6 there's information that investigators and those 7 in the department are getting from FINTRAC, how 8 does it come over, how quick is it, how useful 9 is it? Inspector Heard, maybe I can start with 10 you.

11 (MH) Yes, I'll start on that. I think it's a Α bit of a two-part process for us. Our FINTRAC 12 13 disclosures, we use them when it comes down to 14 our civil forfeiture team. The civil forfeiture 15 team will use them when it comes down to seizing 16 assets and proving the origin of the wealth and 17 the banking history, et cetera. So we will use them for that. We will also use FINTRAC when it 18 19 comes to proactive investigations that we are 20 investigating. I think that when we're -- so I 21 think you have a proactive investigation that 22 you're kind of working towards and getting 23 orders and kind of moving the investigation 24 forward. Then the FINTRAC that kind of 25 classifies as a reactive kind of investigation

where you're having time to kind of go through. 1 2 I think that in my experiences it's been helpful 3 in the reactive investigations for FINTRAC when 4 they, you know, you have time on your hands when you're seizing assets. Like I explained earlier 5 we have up to ten years to seize assets when it 6 7 comes to a forfeiture order on those. I think 8 when it comes to proactive investigations in my 9 experience FINTRAC hasn't been as timely. 10 Unfortunately as an investigation goes on you provide FINTRAC with the information you're 11 looking for, targets you're looking at obtaining 12 13 information on. Some of those the return on information is three, four, five months past 14 15 when it's been asked for or requested, which 16 obviously when you are trying to formulate a 17 plan investigatively and coming up with your tactics to -- if you have whatever the predicate 18 19 offence is and you're coming up with your plans 20 to investigate the person for the named offences and then three, four, five months later the 21 22 investigation is progressing, the information 23 comes forward with the FINTRAC information, it 24 definitely delays and it makes it challenging 25 trying to investigate when the information isn't

1 timely, in my opinion.

2 Just to play that out a little, if you -- this Q 3 is completely made up, but if you had any sort of ability to have realtime access to FINTRAC 4 data in the course of an investigation, what 5 6 would that mean? How would that be different 7 than the kind of delay you just described? (MH) I think, though, and all of these things is 8 А 9 I described them as building blocks in an investigation. I think it would actually be 10 another building block if it was realtime like 11 12 you're describing. For us when you have people 13 that you're investigating, like if they are drug 14 dealers per se and they're high level drug 15 dealers, if we were able to get financial information it would be able to at least 16 17 substantiate and build our grounds toward the 18 drug investigation and conspiracies, et cetera. 19 If you actually understood the back side of the 20 finances and the money that is moving through or 21 they are moving their money through I think it 22 can advance your investigations. I think it can 23 bring better clarity in the overall scope of the 24 investigation and what the targets are actually 25 involved in. And then I think, you know, it can

1open up your investigative avenues for money2laundering or other kind of other offences if3you actually knew the full picture of what the4targets were involved in and the financial5history behind them.

6 Q Is it your observation that the fact of a police 7 investigation and certain steps being taken 8 could prompt someone to move assets, change 9 ownership, cover their tracks?

(MH) Completely. It all depends on -- I think 10 А 11 it's, you know, there's a number of -- like 12 anything in life there's a number of different 13 skill sets and abilities even within the 14 criminal world and the more advanced and 15 sophisticated the targets are, the more 16 sophisticated they are at selling assets, hiding 17 assets, moving assets, moving money, et cetera. 18 So it all depends on the level that we're trying 19 to hit and investigate. If it's a drug dealer 20 on the street selling to a regular customer base, I'm going to say they're not very 21 22 sophisticated. But when we come to the Lower 23 Mainland and British Columbia in general I think 24 we have a disproportion number of people that 25 are selling drugs internationally and sourcing

1 from source countries overseas, I'm going to say 2 that the level of sophistication is actually 3 quite high in British Columbia for a number of 4 organized crime criminals here.

When you describe the delay sometimes of some 5 Q 6 months to get information from FINTRAC, I take 7 it that could create a problem that you're 8 getting stale information that first of all is 9 unhelpful to the investigation in terms of steps 10 that you want to take sooner with better 11 information but secondly could also create any 12 problem in actually chasing down those assets if 13 the clock runs for some months and the person 14 can move something into other hands.

15 (MH) I think it causes a whole bunch of issues А 16 investigatively. I don't think you're getting a 17 full picture of the targets when you are conducting an investigation. I think you make 18 19 assessments when it comes to targeting for what 20 their involvement in named offences, and then I 21 think it does give them more leeway when it 22 comes to moving and hiding assets when they know 23 the police are on to them eventually if the 24 investigation comes to fruition and they get 25 arrested, and if you do at that point start to

target the finances it does cause problems for
 moving and hiding of assets.

3 Q Inspector Mullin, do you have a comment with respect to the usefulness and timeliness of 4 FINTRAC information from your point of view? 5 6 А (CM) No, just echo what Inspector Heard said. 7 Targets are sophisticated, they do know how we work and we've had instances where the 8 9 information from FINTRAC has been delayed and by the time we've traced some of the money to 10 11 properties, the properties have been sold off, 12 so it makes it difficult for us to from a civil 13 forfeiture aspect capture all of the assets people possess that may be linked to the 14 15 proceeds.

16 Q Deputy Chief Crosby-Jones?

17 A (BCJ) No, nothing further to add.

I've asked a few questions that pick up on 18 Q 19 FINTRAC as the possible source of information 20 and I want to broaden that out to asking more 21 generally about possible sources of information 22 or intelligence that relate in particular to 23 money laundering and financial crime type 24 situations. I'm wondering if there is 25 information or intelligence that is provided to

your departments from other agencies and bodies. 1 2 I'm thinking of things like, for example, the 3 Criminal Intelligence Service of Canada, the 4 Canadian Integrated Response to Organized Crime, or CIROC, or possibly the PSB, the Provincial 5 6 Policing and Security Branch. Can you comment 7 on that. Why don't I again start with VPD as by 8 some margin the largest of our three departments 9 as part of this panel.

10 А (MH) Okay. I'll start with that. There are other agency that we do get information from. 11 You touched on CISC. Currently I am assigned to 12 13 CISCBC in the Yukon, so part of that role is the 14 collection of a provincial threat assessment and 15 preparing targets, and some of the components 16 that we do look at and categorize for threats in 17 the province and the Yukon is financial components and money launderers associated with 18 19 that. So that information is disseminated to 20 all placing agencies in British Columbia. And 21 then through PSB there is and through CSFEU and 22 police services there is the PTEP provincial 23 threat assessments, so a lot of those do kind 24 of -- the targets do overlap in those preparing 25 information on targets for policing agencies.

Either of our other two departments have a 1 Q 2 comment to add, or shall I move on? 3 (CM) No, just even New West for a department our А 4 size, our intelligence unit and our street crime unit do sit on various working groups, whether 5 6 it's related to outlaw motorcycle gangs or money 7 laundering specifically, often guided through 8 CFSEU where intelligence is shared. As it 9 relates to information coming directly from CISC 10 or CIROC, generally that information is passed down from those who sit on CIROC as members of 11 the BC policing community through their -- I 12 believe VPD sits on CIROC. That information is 13 14 passed down through their intelligence channels 15 to these various working group, so we do get 16 dribs and drabs as it relates to some of what is 17 going on in the money laundering aspect.

18 (MH) I'll add further to that, Mr. Martland. 19 We will sit on with the CIROC committees, there 20 are forums for national calls and working calls 21 when it comes to money laundering. And with 22 CISC through our representative on CIROC we sit 23 on national committees discussing trends, 24 targets, et cetera that affect the whole 25 national structure for money laundering.

Thank you. I'd like to -- Deputy Chief 1 Q 2 Crosby-Jones, I thought I might have seen you 3 unmute, but I don't want to put you on the hot 4 seat if you didn't mean to. Did you have anything to add? 5 (BCJ) I was going to say we able to share the 6 А 7 same intelligence bulletins, PTEP targets, 8 CFSEU, CISCBC and we have a fairly robust intel 9 section and lot of crime analysts, et cetera, share information and that is robust within the 10 Lower Mainland as well. 11

All right. I'll turn to the topic of asset 12 Q forfeiture. The asset forfeiture can have a few 13 14 different components. We've heard a little bit 15 about the civil forfeiture avenue. There's also 16 the prospect of assets being forfeited in 17 relation to and really as an aspect of sentencing in a criminal prosecution. I wonder 18 19 if you could comment on how your departments, 20 without repeating evidence you've already given, 21 identify cases for forfeiture of asset, whether 22 that is through the criminal asset forfeiture 23 route versus the civil forfeiture asset route. 24 And in particular if could you help us 25 understand when it may be that there's quite a

deliberate early decision to steer something to 1 2 civil asset forfeiture as opposed to a criminal 3 lawyer investigation leading to a report to 4 Crown and anticipated criminal prosecution? I will welcome any -- maybe Inspector Mullin, I 5 6 can see if you're willing to go first. 7 А (CM) Sure. As I alluded to earlier we have that 8 early discussion with PPSC or Crown counsel as 9 to the willingness to look at the proceeds as it relates to adding charges. And the viability 10 around that, and as soon as that decision is 11 12 made not to proceed we will engage civil

13 forfeiture right away, if they haven't already 14 been given the heads-up that this is the type of 15 investigation we are working on and this is what 16 they can anticipate in terms of a request for 17 their engagement moving along.

18 Q And just so I'm clear when you say PPSC I take 19 it you are referring to the federal Public 20 Prosecution Service of Canada, which would be 21 the prosecuting authority dealing with drug 22 cases?

23 A (CM) That's correct.

Q Okay. Thank you. Deputy Chief Crosby-Jones, if
I might turn to you on that question about are

there cases that will be identified for sort of fast-tracking to civil forfeiture, going that route as opposed to the criminal and prosecution route?

(BCJ) We follow the same threshold. We would 5 А 6 deal with Crown PPSC as well as we do have one 7 member assigned as kind of our threshold, our 8 gatekeeper that reviews all civil forfeitures. 9 So a lot of our drug files go to civil 10 forfeiture a little bit quicker than some of the 11 bigger investigative files, but we always engage Crown first, prosecution services, to see if we 12 13 can go about it a different way prior to that, 14 but yeah, if that answers your question or not. 15 Inspector Heard, Deputy Chief Rankin, do you Q 16 have anything to add on that?

(LR) Just a couple of points. As Inspector 17 А Mullin and Deputy Chief Crosby-Jones have 18 19 mentioned consulting with Crown, whether it's 20 provincial or federal early on, we've found that 21 the civil process versus the criminal process 22 is -- can be dealt with far more expeditiously. 23 The other issue we are encountering now is if 24 Crown doesn't require the assets as evidence 25 then we can proceed civilly, we will do so

1 before the prosecution begins. But it also 2 negates the need for section 490 application 3 extensions, which is becoming a huge burden for investigators. In fact we have dedicated 4 resources that now that are dealing with that 5 6 very issue and happy to make the argument before 7 a judge that we have this property retained. And of course with disclosure rules that are 8 9 challenging to meet, this is one less burden that we have to deal with if we go the civil 10 forfeiture route. 11

You describe the forfeiture regime. I take it 12 Q 13 that's the criminal code rules that apply where 14 the police have seized items in relation to an 15 investigation or prosecution and then having to 16 return to court depending on the time of year 17 every six months to renew their authority to continue to hold items seized. Is that what 18 19 that describes?

20 A (LR) It is.

21 Q Have those, out of interest, become more 22 cumbersome, more time demanding and more common 23 that you're seeing them actually contested or 24 heading into court? Is it more work from the 25 police point of view?

(MH) I'll speak to that really quick, 1 А 2 Mr. Martland. I think from the VPD's 3 perspective I think that, you know, initially 4 off for I think it's for layman's terms we get 90 days once we seize a property before 5 appearing before a justice to ask for a further 6 7 extension which is a 490. I think that 8 unfortunately as part of the fallout with Regina 9 v. Jordan and Crown not accepting packages for 10 even charge assessment until we complete full disclosure, I think a number of years ago before 11 12 Regina v. Jordan came into effect we were able 13 to get early charge assessment within the first 14 90 days. After the charge was met then we 15 didn't have to go for further detention order 16 because there's a substantive charge that means 17 that it's been laid. I think with the delay 18 right now when you start getting into processing 19 of forensics and forensic evidence, we talked 20 about production order results, everything that 21 we investigate and most offences that we 22 investigate from our investigative division 23 requires some kind of further fallout by getting 24 into phones, requesting DNA, production orders, et cetera. None of those are done or returned 25

within 90 days. So all of these are triggering 1 2 us to go before a justice for an extension under 3 the 490 section of the code. And so what has 4 happened internally for policing is it's become quite onerous on us now to actually have to go 5 6 back for all of these files that we normally in 7 previous history before Regina v. Jordan would 8 obtain charge approval. Now our time when the 9 offence actually occurs and when charges are laid there's an extremely long lag time now and 10 so we are commonly going through and obtaining 11 12 490 extensions even for a couple of years before 13 we can actually make a charge package to put 14 forward through to the Crown.

15 So it's an interesting point. I take it that it Q 16 seems like one of the byproducts or consequences 17 of the Jordan decision from the Supreme Court of 18 Canada is that the starters gun for the timeline 19 on a prosecution is when does the charge get 20 approve and the matter goes into court and as a 21 result in a simplistic level what you're saying 22 is they are holding off, the starters gun is 23 going later but it creates this upfront problem 24 of needing to deal with having the authorization 25 to continue to detain property because you have

to wait until the charge is approved. Do I have that sort of roughly right?

3 А (MH) Yeah, that's correct. I think it's become 4 more onerous on the police and the paperwork aspect in kind of ensuring that we are handling 5 6 exhibits properly. We have legal authorization 7 to furtherly detain the exhibits, but all of 8 that is kind of creating -- we have a full-time 9 in-house counsel that their job is strictly to 10 deal with 490 applications and then put investigator's time on top of that when you are 11 preparing the authorizations of the affidavits 12 13 to appear before court, and I think further even upon that is to track down people to serve them 14 15 notice about the hearing. So all of it becomes 16 quite cumbersome when it comes down to just 17 further detaining and dealing with the property. 18 Q And then in light of that I take it in cases 19 where it makes sense and there's a proper basis 20 to have it go the civil forfeiture route that 21 has some real advantages of expediency that you 22 don't need to be into the 490 court application 23 route; it can simply be referred for processing 24 under civil forfeiture. Is that right? 25 А (MH) That's correct. It really expedites. It's

one less exhibit or piece of property that we 1 2 have to deal with and having to keep going 3 before a justice to request further detention as 4 the investigation before charges are laid. Okay. I'm going to turn to the question of 5 Q 6 international or transborder, transnational 7 criminal activity and I would be interested in 8 having you give your perspective on how your 9 departments engage in cases that refuse to neatly comply to staying within one city, set of 10 11 city borders or national borders, to what extent do you deal with authorities and investigators 12 13 in other jurisdictions in particular outside of 14 Canada? We've had a few answers that have 15 already touched on that. But why don't I start 16 in this case with VPD and ask you to comment on 17 that at a general level how is it that you are 18 dealing with investigators, prosecutors in other 19 countries and is it the case that most of that 20 is with the United States?

A (LR) It is the case that most of it is with the United States. I can speak to the two cases that Inspector Heard and I referred to earlier where we have mass mail frauds or scams that are occurring within the city limits but that have

solicitors in those criminal offences that 1 2 reside in the United States. So working with 3 the department of justice, United States Postal 4 Inspection Service extensively on those investigations allows us to, if you will, have a 5 6 further reach and be able to pursue criminals 7 outside of our boundaries and then oftentimes 8 where we may not reach the charge approval 9 threshold in British Columbia, the evidence that 10 we've obtained during the investigation with the assistance of the Department of Justice or other 11 United States police agencies, including the 12 13 Secret Service and Homeland Security, we can 14 provide that evidence we have obtained here to 15 those agencies and they can prosecute. We've 16 had some success recently with again solicitors 17 in the United States where we've sent our investigators down with the evidence to testify 18 19 in court in the United States, and we found that 20 sentences by and large are far more significant 21 and they have a greater impact than we would 22 have in British Columbia.

Q So to pick up on that I take it from the point
of view of disruption, deterring criminal
conduct having an impact serving the public

interest, it's not exclusively you're only focused on whether it leads to a conviction in a Canadian criminal court, you may measure that also by saying if it accomplishes it through a foreign prosecution or process that may be suitable?

7 А (LR) Ultimately, yes. I mean, we are not 8 setting out with the sole purpose of disrupting 9 or disruption. We would want to secure criminal charges locally, but unfortunately there's a lot 10 11 of challenges with, as we said earlier, the disclosure rules, getting evidence processed and 12 13 sometimes it can be done far guicker and with 14 the assistance of or going through the United 15 States, and as a result we may not be able to 16 secure charges here but we can in the United 17 States.

18 Q Deputy Chief Crosby-Jones, if I might turn to 19 you for a comment on that question about 20 engaging with investigators and processes in 21 particular in the US?

A (BCJ) Yeah, limited experience, exposure with that. Certain investigations we engage US authorities, but I would say probably limited enough not really to add anything to this

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1			conversation.	
2	2	Q	Inspector Mullin, anything to add from your	
	3		point of view?	
Z	ł	A	(CM) No, we fall in line with APD.	
L)	5	Q	All right.	
6	5	A	(MH) Mr. Martland, can I expand a little bit	
7	7		further?	
8	3	Q	Yes.	
ç)	A	(MH) I think expanding on Deputy Chief Rankin's	5
10)		statements, I think with international partners	\$
11	-		as well, like an example in VPD is we have been	1
12	2		asked by the Homeland Security that have target	S
13	3		that have operated in Vancouver and with the	
14	l		transnational and kind of international scope o	f
15	5		some of the people that we have operating in th	ıe
16	5		Lower Mainland, we have had people that have	
17	7		been arrested in the United States in foreign	
18	3		countries in relation to money movements and	
19)		money laundering, and with that we will attend	
20)		and send investigators to foreign countries to	
21	-		determine if there's anything that can be	
22	2		gleaned from the interviews and statements from	l
23	3		these individuals that would lead to and furthe	r
24	ł		any kind of investigations in Vancouver or the	
25	0		Lower Mainland.	

1QThank you. I'm going to turn to the topic of2casinos. I'm almost completed with my questions3and, as you know, there's a lineup of some4participants with questions once I finish. So5you're not quite off the hook, but you're6getting there.

7 On the question of casinos I think it's 8 right to say that each of your jurisdictions and 9 cities has a casino or one or more inside your city limits. If you could describe, please, 10 from the point of view of your department what 11 type of engagement the department and its 12 13 members have with activity at casinos generally 14 and then more specifically to what extent is 15 that money laundering as opposed to what I 16 presume are the conventional fights, thefts and 17 disruption and those sorts of calls. Why don't I start with Deputy Chief Crosby-Jones and then 18 19 I'll go to Inspector Mullin and VPD.

A (BCJ) We have one, Chances Casino in Abbotsford. It's a just slots only casino. There's no table games. Our involvement with police calls for service are just the disturbance type calls, drug trafficking, incidents that require immediate police attendance. We have no money

laundering files resulting from the Chances
 casino.

3 Q Thank you. Inspector Mullin?

4 (CM) Yes, similar to Abbotsford we have the one А casino, the Starlight Casino, and just in the 5 6 queries that I've done here recently the 7 majority of our calls for service are nuisance-related calls. There have been no 8 9 suspicious transaction calls for service, if you will, in a long time. And speaking with our 10 analysts yesterday, it used to be we used to get 11 12 them on a regular basis from BCLC employees at 13 the casino, and at one point around 2014 --14 don't quote me on that -- GPEB engaged and tend 15 to work a lot with "E" Div RCMP on a lot of the 16 suspicious transactions that were occurring 17 within the casinos and it was at that point that we stopped getting CC'd on a lot of the 18 19 occurrences there.

20 Q Was it your understanding at that sort of shift 21 in time as to when you were hearing about these 22 things and then that seemed to stop that they 23 were going over at that point to the RCMP 24 instead?

A (CM) Yes. And based on our queries, getting

1 back to 2010 that's evident with respect to the 2 file that were punched by "E" Division RCMP. 3 Q Deputy Chief Rankin, Inspector Heard for 4 Vancouver?

(LR) Yes, in December of 2018 police services 5 А 6 branch requested information on stats for calls 7 for service to both the Hastings Racetrack and the Parq Casino. So I'm just reading from the 8 9 email that I provided police services. We have in 2018 only eight incidents that occurred at 10 the Hastings Racetrack, none of them to deal 11 with money laundering, if you will. The Parg 12 13 Casino, we had 326 calls for service in 2018 and 14 these range or varied from assaults, 15 intoxication, theft, frauds. But really I see 16 one gaming and betting call, but we did do --17 our gang crime unit was guite visible at that 18 time in the casino because the Parg Casino had 19 recently opened up and there were as many as 57 20 inadmissible patron ejections by the Vancouver 21 Police gang crime unit. Of note, when the 22 analyst was looking at the stats in response to 23 the Parq Casino, there were 61 general 24 occurrence reports. So that was reports written 25 on our PRIME or records management system. But

- they were created by "E" Division that
 originated from the Parq Casino, and they were
 related to suspicious currency transactions, but
 I have no further information than that on those
 files.
- 6 Q I wonder if you could comment on the nature of 7 the dealings that each of area departments have 8 and have right now with BCLC, GPEB and for that 9 matter casino operators, in particular dealing 10 obviously with money laundering or suspicious 11 transaction type activity. Deputy Chief Rankin, 12 is that something that --

(LR) I would say that my -- certainly. My 13 А 14 dealings with -- of all those entities the most 15 dealings I've had are with GPEB and specifically 16 as part of -- I have members that are part of 17 the steering committee and the enhanced 18 enforcement response steering committee in the 19 development of an MOU with GPEB, and other 20 police agencies which addresses mutual sharing 21 of information and investigative protocols 22 related to casinos. I have been present for 23 training that GPEB were receiving from Ontario 24 Provincial Police on -- I believe it was cheated 25 game training, but really aside from introducing

myself to management at the Parq Casino I have
had limited dealings with BCLC, the casino
itself or the racetrack. Very limited dealings
and with, as I said, GPEB is probably the most
contact we've had.

6 Q Inspector Mullin, you gave a description of 7 things changing some years back. Right now is 8 there -- do you have engagement or does the 9 department have engagement with those bodies, the casino operator as well as GPEB and BCLC? 10 (CM) Not in terms of money laundering. Again we 11 А set our priorities at the local level and don't 12 13 necessarily put our hands up to embark on money 14 laundering investigations. So at this point 15 there really isn't an operational need to engage 16 directly with them. However, we do sit on 17 various working groups where they are present at the table and where I am assuming intelligence 18 19 is shared and whatnot.

20 Q Deputy Chief Crosby-Jones, any different or 21 further answer?

A (BCJ) No, we deal with the casino manager for the routine calls for service and any sort of community policing type aspects, but nothing with regards to money laundering.

Thank you. My last one or two questions are 1 Q 2 very high level but really to give you an 3 opportunity to offer any perspectives, views, 4 suggestions, that you would like the Commissioner to take account of in thinking 5 6 about money laundering activity and steps that 7 could be taken to come to grips with it oriented 8 to your departments and the work that you are 9 familiar with. Are there suggestions, initiatives, reforms that you support? Maybe 10 11 I'll add beyond what you may have already 12 commented on through the course of questions 13 today.

14 (MH) Mr. Martland, I guess I can start this out. А 15 I think for me and from an investigative 16 perspective I think that when it comes to 17 sharing of information and privacy unfortunately 18 all those things prohibit the investigations and 19 sharing of information limits on what we can 20 share between partner agencies and other 21 financial institutions, et cetera. So I think 22 that it becomes a challenge for all of us even 23 in policing and everything now what we do to 24 work these investigations up. Everything begins 25 with judicial authorizations. From there we

1 need a start point to have a nexus to begin our 2 investigations. And I think with that a lot of 3 times it's you see people that have unexplained 4 wealth and money that you think doesn't really make sense, but unfortunately it's difficult to 5 6 for us to have the mechanisms in place to -- and 7 the information is so siloed for us to able to 8 go and share information and quickly ascertain 9 or determine the source of wealth or any kind of financial records to kind of begin an 10 investigation. And I think a lot of those 11 siloed informations and units unfortunately and 12 13 the lack of sharing of information just hampers 14 an overall kind of collective to target money 15 laundering. I think unfortunately in the Lower 16 Mainland and British Columbia, like I explained 17 earlier, I think we have a disproportionate 18 amount of organized crime related to drugs in 19 our society and I think that with the high-level 20 targets that we have in British Columbia with 21 the drug transactions and drug activity the 22 byproduct of that is money laundering and, you 23 know, purchasing of expensive vehicles, houses. 24 We have seen some stuff in Vancouver related to boats. And I think that when you look at it's a 25

symptom and a byproduct of the organized crime 1 2 and the drugs and the investigations, and I 3 think that at the end of the day we have to make 4 it tougher and challenging on these people to do business in British Columbia because I think 5 6 unfortunately we've become such a haven for it 7 that it affects everything in our daily lives 8 right now. So anything we can do to kind of 9 break down those silos and sharing of information and helping us further these 10 investigations I think would be helpful. 11 I'll simply pause to invite any of your 12 Q 13 colleagues to add any comments or suggestions 14 they have. 15 (LR) If I could just add to what Inspector Heard А

16 said. The constraints on the sharing of 17 information are occurring at every level, so at 18 the municipal level, the provincial level and 19 the federal level. And I agree with what 20 Inspector Heard said about being able to a break 21 down or break through those silos, and I 22 acknowledge that we have to be respectful of 23 privacy concerns, but even with all that, taking 24 all that into consideration, we have so many 25 hurdles to get through in order to get

Brett Crosby-Jones (for the commission) 104 Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Ms. Friesen information in a timely manner. If there's some 1 2 way of addressing that while respecting privacy 3 concerns it would be beneficial. 4 Inspector Mullin, Deputy Chief Crosby-Jones, any Q burning issues that you wanted to make sure the 5 Commissioner heard from you on or any comments 6 7 on those themes in particular about siloed 8 information and information sharing being useful 9 if possible? (CM) I have nothing further to add, only to echo 10 А 11 what Inspector Heard and Deputy Chief Rankin 12 suggested. (BCJ) And as well for me. 13 14 MR. MARTLAND: Thank you. Mr. Commissioner, that 15 completes my questions from the panel members. 16 Thank you. 17 THE COMMISSIONER: Thank you, Mr. Martland. I'll now call on Ms. Friesen on behalf of the province, 18 19 who has been allocated ten minutes. 20 MS. FRIESEN: Thank you, Mr. Commissioner. 21 EXAMINATION BY MS. FRIESEN: 22 Q My first question is for Deputy Chief Rankin. 23 You spoke about the enhanced enforcement 24 response steering committee, and I understand 25 that you are a member of that committee.

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1	A	(LR) I have members that have been attending	
2		those meetings.	
3	Q	Okay. But you are generally familiar with th	е
4		work of this committee?	
5	A	(LR) I am.	
6	Q	Okay. And that's a joint initiative with GPE	B;
7		is that correct?	
8	A	(LR) That's correct. That's correct.	
9	Q	Okay. And there are a number of members of t	he
10		municipal police departments that sit on this	
11		committee. Is that your understanding?	
12	A	(LR) That is my understanding.	
13	Q	Okay. So it includes the VPD but also the Ne	W
14		Westminster Police Department as well?	
15	A	(LR) That's correct.	
16	Q	Okay. And now, you mentioned that the work o	f
17		this committee is to create a casino response	
18		and communication protocol; is that right?	
19	A	(LR) That's correct.	
20	Q	Are you able to describe generally what the	
21		purpose of the protocol is?	
22	A	Well, the protocol is to enhance sharing betw	een
23		municipal, for example, police of jurisdictio	n
24		and the GPEB investigators, and then with the	
25		understanding that they could perhaps have	

Brett Crosby-Jones (for the commission) 106 Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Ms. Friesen enhanced enforcement opportunities so that we 1 2 would be assisting them, not taking conduct of 3 any investigations arising from a casino. 4 Okay. And is it your understanding that it also Q establishes some protocols with respect to 5 6 reporting from the gaming service providers and 7 what was necessary and that reporting should 8 happen in realtime? 9 (LR) Yes. А Thank you. And is it your understanding that 10 Q 11 the plan is to implement that protocol once the casinos open again? 12 (LR) That's correct. 13 Α 14 Q Okay. And -- sorry, go ahead. 15 (LR) If I could just add, I know that from А 16 looking at the various iterations of the MOU for 17 information sharing and that, we are still in discussion and I know that our privacy 18 19 information counsel has sent back some revisions 20 recently, so I'm just waiting to hear back as to where that state of the MOU is. 21 22 Q Okay. So there is an information sharing 23 agreement that's being worked on but it hasn't 24 yet been finalized? 25 А (LR) As far as I'm aware, yeah.

1	Q	Okay. Thank you. You also in response to some
2		questions from Mr. Martland, you in response to
3		his questions regarding the loss of the
4		commercial crime section you gave evidence
5		saying that it would be beneficial to have a
6		provincial agency that addressed the gap that
7		exists. Is that a fair summary of your
8		evidence?
9	A	(LR) That is.
10	Q	Okay. And you gave the example of the PacNet
11		investigation; correct?
12	A	(LR) That's correct. There was no other
13		institution that could take that
14		investigation well, I shouldn't say that.
15		The PacNet initially was we were assisting the
16		Competition Bureau executing search warrants on
17		behalf of the Department of Justice and the
18		United States Postal Service, but what flowed
19		from that were two additional investigations
20		that no other institution investigative agency
21		was able to take on, and so I made the decision
22		at that time that we were going to take that on.
23	Q	Okay. Sorry, go ahead.
2.4	71	(IP) With the accistance of the United States

24A(LR) With the assistance of the United States25Department of Justice and the Postal Service.

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1	Q	Okay. So that was a sophisticated internation	nal
2		investigation?	
3	A	(LR) It was.	
4	Q	Okay. Required some interjurisdictional	
5		coordination?	
6	A	(LR) Absolutely.	
7	Q	Okay. And in addition to interjurisdictional	
8		coordination such an agency would also, if the	ere
9		was such an agency to assist, it would	
10		necessarily have the expertise to attract	
11		sophisticated targets in your view?	
12	A	(LR) Sorry, you broke up. Did you say who	
13		didn't have the ability to investigate	
14		sophisticated targets?	
15	Q	Right, so in speaking of, you know, having the	Ð
16		assistance [indiscernible] provincial agencies	S
17		and using PacNet as an example, that type of a	an
18		investigation as you've said required some	
19		interjurisdictional coordination. And in	
20		addition to interjurisdictional coordination 3	I
21		would imagine that an agency would require the	<u>.</u>
22		specific expertise necessary to target and	
23		investigate sophisticated operations?	
24	A	(LR) Yes.	
25	Q	And by "sophisticated" that would include	

Brett Crosby-Jones (for the commission) 109 Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Ms. Gardner trade-based money laundering, for example, or 1 2 instance involving shelf companies? 3 А (LR) Yes. 4 MS. FRIESEN: Okay. Thank you those are my 5 questions. 6 THE COMMISSIONER: Thank you, Ms. Friesen. I'll now 7 turn to Ms. Gardner on behalf of Canada, who has 8 similarly been allocated ten minutes. 9 MS. GARDNER: Thank you, Mr. Commissioner. EXAMINATION BY MS. GARDNER: 10 I might address my first question to either 11 0 Inspector Heard or Deputy Chief Rankin, but if 12 13 other panelists have something to contribute 14 then please feel free to jump in. I think I 15 believe we heard reference today to patrol 16 units, uniformed units and investigative units, 17 and I'm interested in understanding a bit about 18 the different roles those types of units 19 generally play, so I'm wondering if one of you 20 could complete describe the role each unit might 21 play in terms of dealing in particular with 22 money laundering or proceeds of crime. 23 (MH) Okay. I'll start I think some of my А 24 panel guests here can probably add to my 25 answer if they wish. I think that in a policing

organization most of our units we have patrol 1 2 officers who are frontline officers who 3 generally are responsible for dealing with 911 4 calls and emergency response calls, so they are the members in uniform that you see in marked 5 6 police vehicles that as soon as you dial 911 7 they will be there within minutes to help you 8 with whatever crisis or problem is occurring. 9 What happens investigatively within the City of Vancouver is if our investigators or our 10 11 patrolling members go to an investigation, or a 12 call for 911 or for a call for service and at 13 which point it becomes a little bit more 14 sophisticated or outside of their realm that 15 needs a specialized investigator, at that point 16 in the VPD we refer them to our specialized 17 sections for followup and for further investigation. So if there's something that 18 19 relates to like a large scale fraud, a larger investigation like a robbery, assault, 20 21 et cetera, it's referred to a specialized 22 section. A lot of times that will get a 23 business phoning in related or you get right now 24 it seems to be during COVID we are getting a lot 25 of romance schemes where people are demanding

Brett Crosby-Jones (for the commission) 111 Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Ms. Gardner bitcoin. Our patrol investigators will go. 1 2 They'll complete the initial investigation and 3 then those are then sent or assigned to our 4 specialized sections to follow up. That's very helpful. Anything to add from other 5 Q panelists? 6 7 (BCJ) I would say both from New West perspective А and Abbotsford perspective it's the same. We 8 9 have a primary investigative team that may patrol control and then it goes to a secondary 10 if it requires further investigation. 11 So then it's fair to say as a bit of a summary 12 Q 13 that these patrol or uniformed units wouldn't be 14 the ones undertaking the followup in-depth 15 investigations into a offences like money 16 laundering or proceeds of crime? 17 (MH) No, I'll speak from the Vancouver А 18 perspective. But as soon as you start getting 19 into these proceeds of crime or money laundering 20 like we've been discussing all day today it's 21 like to kind of further the investigation and advance it towards a criminal investigation and 22 23 hopefully towards substantive charges, you are 24 going to need a number of production orders and 25 further investigative steps that our detectives

and our detective officers are more specially
 trained to deal with.

3 Q Now, my next question I'll direct to Inspector 4 Mullin, but again I'd invite other panelists to contribute if you have anything to add. 5 6 Inspector Mullin, I believe you gave evidence 7 earlier that your department relies to some degree on secondment opportunities for your 8 9 members to develop skill sets required for major case investigations. So I'm wondering if you 10 could expand on your understanding of how the 11 members in your department who have been 12 13 seconded to FSOC or CFSEU, how they are able to 14 develop skill sets through those secondment 15 opportunities and in particular skill sets 16 related to financial investigations? 17 (CM) Sure. Well, you said CFSEU as an example А

where we had a member seconded to CFSEU where 18 19 they initially learned the principles of major 20 case management, you know, the best practices or 21 standards that are employed when carrying out 22 complex criminal investigations that require 23 sort of an advanced level of understanding as it 24 relates to affidavit construction, file 25 coordination, disclosure, decision-making, and

you know, building accountability and 1 2 transparency into these more complex 3 investigations. So they get exposed to that. 4 And in furtherance to that depending on the actual investigation they are attached to, in 5 this case it was a money laundering 6 7 investigation, you know, the member is exposed 8 to the nuances with respect to understanding the 9 law around, you know, the thresholds that you need to meet under criminal law as far as 10 11 charter approval is concerned, the expertise 12 required in understanding the evidence and 13 seeking it out and seeking judicial 14 authorizations to obtain it. And then, you 15 know, from an investigative perspective working 16 with Crown counsel as it relates to meeting that 17 charge approval threshold and then disclosure that comes with that. So again it's an advanced 18 19 level of education that they learn while 20 carrying out the investigation, and they then come back and return to New West in various 21 22 capacities where those skill sets can be used to 23 the extent possible.

Q And in addition to some of what I might
characterize as the experiential opportunities

- 1 that you've described, are you aware of any 2 training that the RCMP provides to your members 3 during these secondment opportunities that might 4 also develop those financial investigations 5 skill sets?
- (CM) Yes, members are given opportunities to 6 А 7 attend courses that are specific to affidavit 8 construction, interviewing, file coordination, 9 financial crimes course, leadership courses as 10 it relates to running the investigations. Those sorts of courses. So they are advanced. They 11 12 are specifically designed for members that are currently undertaking or about to undertake 13 14 those types of investigations. I hope that 15 answers your question.
- 16 Q That does. Thank you. Is there anything to add 17 from other panelists?

(LR) If I could just add one point to Inspector 18 А 19 Mullin's explanation is the provincial 20 government has set provincial standards now for 21 major criminal investigations and so training is 22 essential and so as a result our departments 23 created courses that we once relied on the RCMP 24 for, but their capacity and demand for those 25 very courses puts strain on them if we were to

1 go to them. So we've created our own courses, 2 whether it's forensic interviewing, writing 3 affidavits, file coordination, online undercover 4 training and all of which is mandatory essentially now because of these provincial 5 standards. So agencies such as CFSEU-BC there's 6 7 secondments provide those opportunities, but 8 it's also required now. 9 MS. GARDNER: That's helpful. Hearing no further

11 questions, Mr. Commissioner.

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12THE COMMISSIONER: Thank you, Ms. Gardner. I'll now13turn to Mr. Stephens on behalf of the BC Lottery14Corporation, who has been allocated ten minutes.15MR. STEPHENS: Mr. Commissioner, I have no questions

additions from the panel, those are my

16 for this panel. Thank you very much.

17 THE COMMISSIONER: Thank you, Mr. Stephens.

18 Mr. Usher on behalf the Societies of Notaries19 Public, who has been allocated ten minutes.

20 MR. USHER: Thank you, Mr. Commissioner.

21 EXAMINATION BY MR. USHER:

22 Q We have heard words today from the panel here 23 about delay, long lag times, hurdles. I'm 24 wondering you may be familiar with Sir Robert 25 Peel's *Principles of Policing*, the most famous

1one is "the police are the public and the public2are the police." I'm just wondering from your3experience how was this impacting your4relationship with the public as they look to the5police for crime prevention and deterrence? How6is that relationship going? Are things breaking7down from your point of view?

(MH) I think I can speak from a practical 8 А 9 standpoint. I spent ten years in our major crime homicide unit. I have done a number of 10 corruption investigations. I've worked in 11 12 Federal Serious Organized Crime, CFSEU. And 13 unfortunately now with the lag of it it does --14 you know, I think at the end of the day we do 15 work for the citizens. It's about finding closure the best we can. I know that sometimes 16 17 just criminal charges doesn't always equal closure for a lot of people. I think in my 18 19 experience it's a step in the right direction, 20 kind of from the healing process in especially 21 serious and traumatic events. You know, I don't 22 disagree with you when it comes down to the 23 public sentiment sometimes, having to explain 24 why it's taking so long to put a file together 25 or put charges together. Some of the files we

do, depending on the level of complexity, you 1 2 know, you get citizens telling you obviously 3 well, obviously it's person A who committed this crime; like, you guys can't figure this out? 4 It's a lot of these other thing in the 5 background that go behind that to ensure that 6 7 and trying to explain and educate people in the 8 processes that we're going to ensure that we 9 guarantee a conviction or at least put ourselves 10 in a situation where we are best suited to get a 11 conviction in court that these time delays do 12 have to lag on, but it definitely is a challenge 13 trying to explain to citizens why these are 14 taking so long to get them to court and through 15 the process.

16 Q Thank you. Any other comments from other 17 panelists?

18 (LR) If I could just add to Inspector Heard's А 19 comments that we are working within the system, 20 the structure, the system, and we are using 21 everything tool available, and I have to say 22 that the civil forfeiture legislation has been a 23 huge assistance to us in order to take away the 24 proceeds of crimes and really in many respects 25 hobble these organized gangsters that are

operating sometimes with impunity within not
 just the city but the province.

3 Q Thank you. Further in regard to civil 4 forfeiture, you've described how one big advantage to it of course is the much simpler 5 6 process. Are you seeing that civil forfeiture 7 is working as a deterrent? So, for example, I've noted that there seem to be a number of 8 serial civil forfeiture matters. In other 9 10 words, a house is taken; a couple of years later another house is taken. So I'm wondering what 11 your experience now has been with civil 12 13 forfeiture both as a deterrent to ongoing crime 14 matters and this whole potential problem of 15 serial civil forfeitures.

16 A (LR) Just so I'm clear, when you mean serial 17 civil forfeitures are you saying that police are 18 going after the same individual?

19QThat's right. I'm just wondering if you've had20some experience with that. So you do a civil21forfeiture, you take a house, you take a car,22but the person doesn't go to jail. They have23not received punishment for the predicate, the24underlying crime. How is that going? Do you25see people coming back again?

(LR) That is a very good question. I can say 1 А 2 that we've -- if we are looking at our records 3 in terms of the assets that we've seized it's 4 been sizeable, and some of these individuals have -- we've been able to basically deplete 5 them of the proceeds of crime to the tune of 6 7 millions of dollars, but that said is that 8 there's still people out there that think that 9 they're one step ahead of the police and will continue their illegal activity. But we've 10 found that the tool has been very effective. 11 12 Now, what we do see, and this is maybe unique to 13 British Columbia, but with housing prices going 14 up, in the past we were seizing more houses, but 15 we are seizing fewer because criminals realize 16 that they invest their proceeds into a house 17 that we will be taking away and given the value 18 of real estate it's even a greater hit. Not 19 just the proceeds but the profit they made from 20 that real estate. So that is something to be 21 alive to. The other thing we are noticing is a 22 lot of these drug dealers that would once drive 23 high-end exotic cars to ply their trade, their 24 illicit trade, are now renting cars or using 25 Uber to conduct their business so that if they

get stopped and arrested by the police the car 1 2 can't be taken away. Those are just a few 3 examples of what trends we're noticing. 4 Thank you. So you are saying instead of assets Q flowing in homes and expensive cars they're 5 6 going somewhere else. Do you have a sense of 7 where the assets are flowing if they're not now 8 going into the real estate or the expensive 9 cars?

10 A (LR) I would hazard a guess given some of the 11 intelligence that we received it's going into 12 cryptocurrency. And I'm not suggesting for a 13 moment that all cryptocurrency is illegitimate, 14 but that is one avenue where it really presents 15 a challenge for us, and especially if it's 16 overseas.

17QThank you. I take it would it be fair to say18the problem for police is not so much uncovering19crimes but moving ones that you in fact know20about to prosecution? In other words, we know21there's the crime out there but how we move it22forward. Is that a fair comment?

A (MH) I would -- I'll step in. Mike Heard. I'd
say that is a fair assessment. I think that,
you know, as Deputy Rankin explained there's

1 rules and parameters on what we have to do to 2 further conviction and charges for Crown counsel 3 to ensure that it's conducted properly, 4 ethically and that we get everything done and obtain the evidence that we need to, and you 5 know, unfortunately it does take time and energy 6 7 and effort and there are more people out there 8 that we know what they're doing, but 9 unfortunately it is a resource issue as well in ensuring that we have the dedicated resource to 10 11 focus our energies on the people that we're 12 targeting. 13 MR. USHER: Thank you. Those are my questions,

15MR. OSHER: Mank you. mose are my questions14Mr. Commissioner.

15 THE COMMISSIONER: Thank you, Mr. Usher. I'll turn
16 now to Mr. Gruber on behalf of the Gateway
17 Casinos and Entertainment Ltd., who has been
18 allocated five minutes.

19 MR. GRUBER: Thank you, Mr. Commissioner.

20 EXAMINATION BY MR. GRUBER:

21 Q My questions are specifically for Inspector 22 Mullin and I ask them in connection with the 23 Starlight Casino, which my client operates, 24 Inspector Mullin. You mentioned that between 25 2010 and 2014 your force did receive calls in

Brett Crosby-Jones (for the commission) 122 Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Gruber respect of suspicious transactions at the 1 2 Starlight Casino. Did I get that right? 3 (CM) That is correct. That is per the criminal А 4 intelligence unit officer that I spoke to vesterday. That was his recollection. 5 Do you know if those calls were investigated by 6 Q 7 the New Westminster police? 8 А (CM) They were received for intelligence only 9 but not investigated, no. 10 Q I took your answer to an earlier question from Mr. Martland as that your force doesn't 11 12 currently have the resources to do complex money laundering investigations. Is that right? 13 14 (CM) That is correct. А 15 But you have seconded officers to JIGIT; is that 0 16 right? 17 (CM) To CFSEU in an investigative capacity. А Where our -- the investigations that our members 18 19 work on while they're at the seconded units is 20 entirely at the discretion of those that run 21 those units. 22 Q I see. And do you know if any of them have been 23 posted to JIGIT? 24 I am aware of one New West member that had А 25 worked on a JIGIT investigation for

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1	L		approximately two years.	
2	2	Q	Do you know if any of them are currently poste	ed
(.)	3		to JIGIT?	
Ļ	ł	A	(CM) Sorry, I do not.	
5	5	Q	And I take it that since 2014 your force's	
e	5		interaction with the casino has been in	
-	7		connection with what is described as nuisance	
8	3		activity; is that right?	
Ç)	A	(CM) That is correct, yes.	
10)	Q	And as far as you are aware there are no	
11	L		instances of your force being prevented from	
12	2		doing any of the usual types of investigations	S
13	3		they would do in respect to nuisance activity	?
14	1	A	(CM) No.	
15	5	Q	And do you know if your force has been provide	ed
16	5		with surveillance videotape in connection with	h
17	7		the investigations that they have done in	
18	3		connection with nuisance activity?	
19)	A	(CM) Yes, I am aware that's occurred.	
20)	MR.	GRUBER: Thank you. Those are my questions.	
21	L	THE	COMMISSIONER: Thank you, Mr. Gruber. I'll tu:	rn
22	2		now to Ms. Tweedie on behalf of the British	
23	3		Columbia Civil Liberties Association, who has	
24	ł		been allocated ten minutes.	
25	5	MS.	TWEEDIE: Thank you Mr. Commissioner.	

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EXAMINATION BY MS. TWEEDIE:

2 My first few questions pertain to civil Q 3 forfeiture and you've given some evidence in 4 that regard today and I will try not to be redundant. But perhaps I can first pose my 5 6 questions to the VPD, so Inspector Heard or 7 Deputy Chief Rankin, and if the other 8 departments have different answers I invite you 9 to weigh in.

10 So my first question is you would agree that 11 assets seized pursuant to civil forfeiture have 12 not been proven to be the proceeds of crime or 13 derived from the proceeds of crime? Inspector 14 Heard?

15 A (LR) Sorry, it's Laurence Rankin. They have not
16 been prove in a court of law, in a criminal
17 court, no.

18 Q Yes, thank you. And it's of course easier for 19 the state to claim property through civil 20 forfeiture because of the lower standard of 21 proof that applies. You would agree?

22 A (LR) The balance of probabilities, yes.

Q Yes. And one of the benefits of the VPD using
civil forfeiture is that you can easily engage
with the civil forfeiture office; is that fair

Brett Crosby-Jones (for the commission) 125 Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Ms. Tweedie 1 to say? 2 А (LR) That's fair to say, yes. 3 Q And I believe you gave evidence earlier about 4 having some VPD employees who are seconded to the civil forfeiture office. Is that correct? 5 6 А (LR) That's correct, and they are subsidized by 7 the civil forfeiture -- sorry, you broke up, 8 yes, we do, we have two members that are 9 actually subsidized by the civil forfeiture office and then three additional members that 10 11 are on light duties or accommodated, but they have background in financial crime 12 investigations. 13 14 Okay. And so the VPD and civil forfeiture are Q 15 integrated in a sense to allow for efficiency in 16 processing these claims? 17 (LR) That's correct. А Are you aware of any evidence that civil 18 Q 19 forfeiture is meeting its statutory goals of 20 deterring illegal acts and compensating victims? 21 (LR) Well, I could speak to compensating victims А 22 or -- but it's set up to for giving back to 23 community in terms of crime prevention grants 24 and crime remediation, so in that sense, you 25 know, we were assisting the larger community and

1 in some cases with respect to crime remediation 2 I would assume victims. In terms of deterrence, 3 certainly the taking away the assets will inhibit the individuals from whom the asset has 4 been taken away to continue their -- often to 5 6 continue their criminal activity for a period of 7 time while we conduct often -- while we continue 8 to conduct the criminal investigation. So I can 9 say that taking away millions of dollars of what are instruments of unlawful activity or profits 10 that have been acquired by crime through the 11 civil process as well as pursuing criminal 12 charges has been effective. 13

14QIf I were to put to you that civil forfeiture15offices typically measure success by looking at16revenue generation as opposed to deterring17illegal acts would you have reason to disagree18with that statement?

19A(LR) I think that's one way of measuring it.20But, I mean, I can't speak for the civil21forfeiture office, but I would say that22certainly we are looking at the amount of23monetary value of assets seized as one24indicator, but again I'm not a representative of25the civil forfeiture office.

1	Q	Okay. And just my final question, are you aware
2		of any evidence showing that the Canadian civil
3		forfeiture regime is an effective tool for
4		combatting money laundering?
5	A	(LR) Well, I don't have any evidence. What I
6		can say is when we do take away the instruments,
7		if you will, of crime, it's inhibiting money
8		laundering because they are not able to process,
9		they're not able to launder their proceeds of
10		their criminal enterprise.

11 Q But of course also recognizing that assets 12 seized haven't been proven in a court of law to 13 be proceeds of crime?

14 A (LR) in a criminal court of law, you're right.

Q Does any other department have different answers to those questions I just asked regarding civil forfeiture? Okay. Thank you. Deputy Chief Rankin, may I ask how often does the VPD receive a request information from FINTRAC to inform your investigations?

A (LR) That's a very good question. I can say that we have received, if you will, proactive reports from FINTRAC. So they've identified suspicious cash transactions with individuals and they will send it to their financial crime

unit, but they because of capacity issues may 1 2 not be able to act upon it. They may also send 3 it to our major crime section or our organized crime section, but again if we're already 4 engaged in an investigation on a target and 5 6 public safety, for example, is an issue, we're 7 focusing on that and we may not may not act on that FINTRAC information or be in a position to 8 9 act on it.

And the other issue is I think for a lot of 10 11 people, and I would include myself in this, is that they don't have the subject matter 12 13 expertise to look at those FINTRAC reports and 14 really drill down and see how effective they 15 could be to further an investigation unless 16 you're already actively focusing on those 17 targets. But to give you a specific number, I don't know if my colleague Inspector Heard would 18 19 be able to provide or quantify.

20 (MH) I don't know it's answer to that.21 (LR) Sorry about that.

Q Okay. And you spoke previously about the
timeliness of receiving FINTRAC information.
Were there -- can you recall situations where
you received information late from FINTRAC where

had you received that information earlier it 1 2 would have assisted you in your investigation? 3 А (MH) Yes, I can actually think of countless 4 investigations where it would have helped us out. So I think with it and I think like I've 5 6 talked about previously in my evidence that all 7 of these things are building blocks in the investigations, and so with the financial 8 9 component it's part of the makeup of our target 10 that we're investigating. And I think when it comes down to planning an operation, obtaining 11 12 evidence, et cetera, like, if we do or we would 13 be aware of the financial component information 14 ahead of time it actually could have changed the 15 direction of investigations or given us newer 16 opportunities or different opportunities to 17 target the individual for the investigation. How often does information from FINTRAC lead to 18 Q 19 charges for money laundering or proceeds of 20 crime? 21 (MH) I think it's utilized a lot when it comes А 22 down to the civil forfeiture side, for those

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I can't give you a specific number, but I would

investigations. When it comes down to a

criminal investigation for FINTRAC, I would say

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Brett Crosby-Jones (for the commission) 130 Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Ms. Tweedie 1 say it's rarely. 2 So you would --Q 3 А (MH) Oh, Deputy Rankin wants to step in really 4 quick. (LR) Our financial crime unit we use FINTRAC 5 6 reports on targets that they are investigating 7 for large transactions of funds through banks. So it is being utilized by our financial crime 8 9 unit, but once they've got that target under investigation. But I apologize. I can't give 10 you a specific number. 11 Okay. Would you say that the information from 12 Q 13 FINTRAC is primarily used for civil forfeiture files? 14 15 (LR) I would say that it's used for civil А 16 forfeiture files. A significant number of those 17 reports would be, but I couldn't say with certainty that you have -- that they're being 18 19 used more than, say, our financial crime unit. I believe in 2019 or 2020 there were I believe 20 500 referrals to the civil forfeiture office or 21 22 to our asset forfeiture unit, so I would assume 23 that FINTRAC reports would have been generated 24 by our asset forfeiture unit. If I'm looking at 25 our financial crime unit and as Inspector Heard

- mentioned we've got 10 people, 10 investigators, plus an additional three doing 15 to 30 files annually, they could be generating a significant number of FINTRAC reports as well, but again I can't quantify precisely.
- 6 Q Okay. Thank you. I'm wondering if I could take 7 a moment to ask the other departments generally 8 the same questions, how often you receive 9 information from FINTRAC and how many times has 10 that information led to charges for you?
- 11A(CM) So out of the last five significant drug12investigations carried out by our street crime13unit we've engaged FINTRAC and asked for reports14primarily for the purposes of determining assets15and working with civil forfeiture. We have not16used the FINTRAC reports in support of criminal17charges on any of those investigations.

18 Q Thank you.

19 (BCJ) And we are currently waiting on a FINTRAC А 20 report. We haven't used one in a criminal -- to 21 support a criminal charge to date. We are 22 waiting on a report back from a drug file. 23 Thank you. I just have a couple more questions. Q 24 So we touched on the issue of information 25 sharing earlier and you gave evidence about

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information silos and how it would be necessary 1 2 and how you desire to have more information 3 sharing. My first question, is it fair to say 4 that even if you had access to information and intelligence from other agencies such as CISC or 5 CIROC, is it fair to say that large-scale money 6 7 laundering is simply too complex and resource 8 intensive for a municipal police force to tackle 9 in a meaningful way given your competing 10 priorities?

11 (CM) Just quickly as it relates to New West yes, А 12 that's fair to say.

(BCJ) I echo that in Abbotsford as well. 14 (LR) Well, I think it is a challenge whether 15 it's I think with our mail fraud investigations 16 of just those two major projects, they have had 17 an impact upon hundreds of people elderly and vulnerable throughout not just Canada but 18 19 throughout the world, and I would suggest that 20 it's difficult to measure and say that that 21 isn't a) necessary or has been effective to some 22 extent. And the challenge we have, though, is I 23 wouldn't abandon those types of investigations 24 even though I think we are punching above our 25 body weight as a municipal department in the

	Christop Laurence Michael	bher Mu Ranki Heard	Jones (for the commission) allin (for the commission) .n (for the commission) (for the commission) auch-Davis	133
-	1		absence of a provincial agency that would	
4	2		address the gap.	
	3	Q	Okay. Would you agree that any calls for	
4	4		increased information sharing must of course	be
I	5		balanced with the rights and freedoms of	
(6		individuals, including privacy rights?	
	7	A	(LR) Completely. As I said earlier in my	
00	8		testimony, we have to recognize the demands of	of
(9		privacy rights.	
1(C	Q	Everyone else agree with that as well? I see	Ð
11	1		nodding	
12	2	A	(MH) Agree, yes.	
13	3	MS.	TWEEDIE: Thank you. Those are my questions.	
14	4	THE	COMMISSIONER: Thank you, Ms. Tweedie. I'll n	low
1:	5		call on Mr. Rauch-Davis on behalf of	
1(6		Transparency International Coalition, who has	3
1'	7		been allocated 15 minutes.	
18	8	MR.	RAUCH-DAVIS: Thank you, Mr. Commissioner.	
1	9	EXAM	INATION BY MR. RAUCH-DAVIS:	
2(С	Q	Panel members, can you hear me okay? Yes.	
22	1		Okay. I see some nodding heads. So I think	
22	2		I'll start my questions with Inspector Heard	•
23	3		There's been some evidence today about	
24	4		difficulties of investigating money laundering	ng
2	5		offences and I think you gave some evidence of	on

1 that. Would you agree that part of the 2 obstacles is that money laundering offences are 3 kind of like an invisible crime in that it 4 happens oftentimes at a separate place, a separate time from that predicate offence? 5 6 А (MH) Yeah, I would agree to that. 7 Yeah. And in your experience have you started Q 8 to encounter more and more professional money 9 launderers? Do you know what I mean by that? (MH) Yes, I know what you mean by that. So I've 10 А 11 worked at Federal Serious Organized Crime. I've 12 worked a number of investigative units here. 13 And like I said in my experience I think that 14 disproportionately in Vancouver and the Lower 15 Mainland we have high-level targets for money 16 laundering, for predicate offences of drug 17 trafficking, importations, et cetera, and so 18 with that I do think that we do have a lot of 19 high-level targets related to money laundering. 20 Right. And it's within these organized groups Q 21 that there are specific persons whose sole job, 22 sole role within these organized crime groups is 23 to launder the proceeds of crime; right? 24 (MH) That's correct, yes. А

25 Q Yeah. And so part of the evidence you give

1 about following the money and the challenges in 2 following the money includes seeking multiple 3 production orders, attaining those orders and 4 that all costs a lot of time and resources. Do 5 I have that more or less right?

6 А (MH) Yes, I think that's accurate. I think 7 there's a number of other things that when you 8 go more sophisticated when it comes down to 9 utilizing techniques like trade-based money laundering, I think when you start throwing in 10 the hawala system and picking up money. I've 11 12 been involved in investigations where we've been 13 told to show up at Robson and Granville and we 14 meet a person with a bag of money with a million 15 dollars cash in it that's traded informally. I 16 think that there's a lot of things going on. 17 And I know that production orders following 18 legitimate money in businesses, et cetera, is 19 one angle. There's a lot of other money 20 laundering techniques being utilized that 21 obviously most production orders we wouldn't be 22 able to determine what was going on. 23 Isn't one of those the techniques that's most Q 24 commonly used the use of corporate structures or

legal entities to launder proceeds of crime?

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1	A	(MH) That's one other angle, yes. That's a
2		little more sophisticated. So I think like in
3		all the things I have given in my testimony
4		today with criminals in crime groups there's
5		varying scales of sophistication. At the higher
6		end, I would agree with that statement.
7	Q	And you say the use of corporate structures
8		that's at the higher end of the complexity
9		scale?
10	A	(MH) Yes.
11	Q	Okay. So have you run into that type of issue
12		in your investigations?
13	A	(MH) I've come across it when I was at Federal
14		Serious Organized Crime with investigations,
15		yes.
16	Q	And so isn't part of the problem from an
17		investigative standpoint that there's distortion
18		oftentimes on who the ultimate owner is of the
19		corporation, who is actually laundering the
20		money?
21	A	(MH) I think in all these investigations, all
22		those things become quite complex in trying to
23		determine who moves the money, who has access to
24		the money, where it's going. I think all of
25		that becomes problematic for an investigation

1		ultimately leading towards criminal charges.
2	Q	And all of that weighs heavily on the when
3		you're talking about the decision of whether to
4		pursue just the predicate offence or the money
5		laundering investigation, these types of
6		complexities, that's what you're referring to,
7		these complexities weigh heavily
8	A	(MH) That's correct, yes.
9	Q	on deciding to just go with the predicate
10		offence; right?
11	A	(MH) That's correct, yes.
12	Q	Thank you. I have that. My next question I
13		think is for Deputy Chief Rankin. There's been
14		some evidence today by my friend about
15		experience and how you get officers or persons
16		with sufficient experience in money laundering
17		or financial crimes how to utilize them. So I
18		
		take it my next group of questions will kind
19		take it my next group of questions will kind of go down that road. But first off I take it
19 20		
		of go down that road. But first off I take it

23 A (LR) I would agree, yes.

24 Q Yeah. I mean, my friend went through your
25 employment history, if I can put it that way,

Christo Laureno Michael	Brett Crosby-Jones (for the commission) Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Rauch-Davis			
1		and I took note of things like riot		
2		investigation, professional standards, personn	el	
3		services, major crime. You have a long and		
4		varied résumé. Is that accurate?		
5	A	(LR) It is.		
6	Q	And perhaps I'll just ask briefly of Deputy		
7		Chief Crosby-Jones, same type of thing. Your		
8		experience I took note of your biography		
9		includes things like the emergency response		
10		team, crisis negotiator, senior non-commission	ed	
11		officer, critical incident commander. Do I ha	ve	
12		that right?		
13	А	(BCJ) Yes.		
14	Q	Would you agree that your experience is also		
15		quite varied?		
16	А	(BCJ) Yes, it is varied.		
17	Q	Yes. And perhaps back to Deputy Chief		
18		Rankin. Would you agree that that is typical	of	
19		kind of senior level police officers, whether		
20		it's within the VPD or across the province?		
21	А	(LR) I would agree that it's typical.		
22	Q	Yeah. I mean, to kind of work your way up and	_	
23		receive the promotions isn't it expected that		
24		you'll get a variety of experience across		
25		different subject areas?		

1 A (LR) Yes.

Q Yeah. So the result of that is that you end up
with senior officers with an array of
experience, but my question is do you see that
as a risk or a potential risk that there aren't
true specialists at the top of -- or towards the
top of the rankings?

(LR) That's a good question. In my experience I 8 А 9 think I've been around so long, almost 34 years, I've got to know a number of people. My 10 11 colleague Inspector Heard I've worked with over 12 the last 15 years I know what his experience is. 13 But there's other people on the financial crime 14 side of things that I've worked with and 15 collaborated with and they have been able to get 16 promoted, some to say middle management. So I 17 draw upon their expertise. Would it be 18 advantageous to have someone with an extensive 19 financial background as an accountant in my role 20 as a deputy chief? I don't know if it's 21 necessary. I think it's -- I would need to be 22 aware. I am not a cybercrime investigator, but 23 I created a cybercrime unit based on training 24 that I was able to receive when I was an 25 inspector or superintendent in the global

1 studies program which was in my CV, and I was 2 able to identify people that I've worked with 3 over the last two decades and put then them in 4 the right position. So right positions to create a unit such as a cybercrime unit. My 5 6 willingness, if you will, to approve moving 7 forward on these mail fraud investigations is because I've been able to identify people that I 8 9 know that I can conduct those investigations. I couldn't conduct those investigations. I don't 10 have the skills, but I don't need them as the 11 12 deputy chief. I just need to be aware of who is 13 who in the zoo and be able to make the changes 14 that need to be made. And I've been able to do 15 that.

16 As deputy chief -- and I'll give Deputy Chief Q 17 Crosby-Jones an opportunity to answer the 18 question as well. I just have one follow-up 19 question on that answer, Deputy Chief Rankin. 20 As deputy chief you're responsible for 21 organizing the troops, so to speak, putting them 22 where they need to be based on priorities that 23 you identify; right?

24A(LR) Well, that is identified not just by myself25but by ultimately identified and approved by the

	Christophe Laurence R	er Mul Rankir eard	ones (for the commission) Llin (for the commission) n (for the commission) (for the commission) ach-Davis	141
1	-		police board through a strategic plan.	
2	2	Q	Right. And the police board that's comprised	of
(*)	3		the mayor and several appointed officials, I	
4	l		take it. That's right?	
	5	A	(LR) That's correct.	
6	5	Q	Do you have opportunity to provide guidance to)
7	7		the police board?	
8	3	A	(LR) We do on a regular basis. We provide what	.t
ç)		are called report backs to the police board on	a
10)		quarterly basis and on an annual basis on the	
11	-		strategic plan and the strategic goals and	
12			priorities and where we are at with achieving	
13	3		them.	
14	ł	Q	And so maybe I'll turn to Deputy Chief	
15	5		Crosby-Jones. I don't know if you have anythi	ng
16	5		to add on that question about whether there's	a
17	7		lack of there might be a lack of specialist	S
18	3		within the upper echelon of the police service	s.
19)	A	(BCJ) To echo what Deputy Chief Rankin said, a	.S
20)		you advance in your experience you are not a	
21	-		doer anymore, you are an overseer, and that is	
22	2		the case. So the key to our role is identifyi	ng
23	3		the subject matter experts that are actually	
24	Ł		doing the job and making sure that there have	
25	5		the resources to do the job and support them i	n

their decisions. Yes, it would be nice to have 1 2 subject matter experts. Like we have IT people, 3 we have a child exploitation unit. Eventually 4 yes, having more experts in certain fields is great, but at our level I think it is having a 5 6 broad understanding and ensuring that we engage 7 the right resources and power people to do the 8 job.

9 Thank you. My last set of questions I'll turn Q back to Deputy Chief Rankin. It has to do with 10 11 investigative priority, and I have a note from 12 the evidence this morning that -- I can't recall 13 now which panel member said it, but money 14 laundering is not at the forefront in terms of 15 priority and that public safety trumps 16 everything. Do you agree with that?

17 (LR) I would have to say that fighting violent А crime as a strategic priority is -- does trump 18 19 money laundering, but what we found in a review 20 in advance of this commission is that of the 21 files that were going back as far back as a 22 decade, we would be investigating violent crime 23 which would have a nexus to money laundering. 24 We wouldn't abandon the proceeds of crime 25 investigation, but we would utilize the tools

that were available to us that are most 1 2 effective which is asset forfeiture. And again, 3 we have a financial crime unit, and while 4 they're not battling violent crime they are battling victimization of the elderly and the 5 6 vulnerable, and so in that sense I am supportive 7 of them in those projects that we would suggest are perhaps not beyond our grasp but we are 8 9 getting there in terms of our ability to 10 effectively investigate and process. Wouldn't you agree, though, that money 11 Q laundering truly enables criminal enterprise 12 just on a broad scale? 13 14 (LR) It does, absolutely. А

15 Q Including the risks of violent crime, drug 16 trafficking, human trafficking, organized crime; 17 right?

18 A (LR) That's correct.

19QSo I'm wondering then, I guess my question is20doesn't that undermine the rationale that has21kind of been put forward that public safety22trumps all?

A No. I mean, we're going after those individuals
that happen to be engaged in criminal activity
that generates proceeds of crime but they're

1also violent. So we go after the violent2offence. They are the violent offenders and3then as a result we eventually drill down to4going after the money laundering or the proceeds5of crime through the tools that are available to6us.

Q Wouldn't you agree that successful prosecutions
and forfeiture are the best deterrent to
commission of the same crime in the future?

10 A (LR) Yes.

11MR. RAUCH-DAVIS: Those are my questions. Thank you.12THE COMMISSIONER: Thank you, Mr. Rauch-Davis. And13I'll now turn to Mr. Butcher on behalf of Brad14Desmarais, who has been allocated ten minutes.

15 MR. BUTCHER: Thank you, Mr. Commissioner.

16 EXAMINATION BY MR. BUTCHER:

Q My first question is for Deputy Chief Rankin.
You mentioned in your evidence that one of the involvements of the VPD at the Parq Casino was to remove some people who were inadmissible. Do you remember telling us about that?

22 A (LR) I do.

Q What was the criteria for determining that they
were admissible. Was it that they had been
banned by BCLC?

1	А	(LR) That's a very good question. I don't have
2		that information, Mr. Butcher. But if it's
3		under the inadmissible patron program there are
4		key criteria that we're looking at that, that
5		the members were looking at, because as I
6		understand it many of the restaurants and
7		establishments, licensed premises in the Parq
8		Casino were part of the restaurant bar watch
9		program. And I can expand if you like on the
10		criteria that my uniform gang crime unit members
11		would use.

12 Q No, I don't think we need that.

13 A (LR) Okay.

14 Q I was just wondering whether the banning -- or 15 the inadmissibility determination was made as a 16 result of something like that program or 17 something like a BCLC banning.

18 A (LR) I don't have the answer to that question.
19 I'm sorry.

20 Q The second question I have is for each of you. 21 The commission -- and there's a bit of a 22 background to it. The commission has heard a 23 lot of evidence about the prevalence of people 24 of Chinese origin involved in high value 25 gambling in the casinos in the Lower Mainland.

Brett Crosby-Jones (for the commission) Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Butcher And we've heard from you collectively that drug 1 2 trafficking, outlaw motorcycle gangs, mass 3 marketing, securities fraud are the kinds of 4 criminal activity that generate the proceeds of crime in your communities. Is that all fair? 5 (LR) Yes. 6 А 7 I'm seeing some nods. I take it that the Q 8 persons involved and the organizations involved in those kind of criminal activities come from 9 10 every ethnic group that we have in each of your jurisdictions. 11 (MH) I would agree to that. 12 А 13 (LR) I would agree as well. 14 (BCJ) I agree. 15 (CM) I would agree as well. 16 And the final question is more of a blue sky 0 17 question because we've heard so much about the challenges that you collectively face with 18 19 respect to capacity, skill sets in investigating all of the serious financial crimes that occur 20 21 in each of your jurisdictions, and we've also 22 heard at the commission of what some might say 23 is a limited success of the existing police 24 agencies in tackling those serious financial crimes that are occurring. Would you 25

individually, each of you support the creation 1 2 of a separate serious financial crime or 3 economic integrity unit that contains specialized police officers and embedded 4 specialists such as legal advisors, prosecutors, 5 6 accountants, computer analysts, those sorts of 7 people? Is that what we actually need? (LR) If I could I'll take a chance at 8 А 9 responding. I would agree that we need that. We're doing that within the VPD, but we're doing 10 that between our cybercrime unit, our forensic, 11 12 our financial crime unit, our organized crime 13 section. We're drawing upon experts in the 14 field forensic auditors, accountants. So we're 15 doing that and if we could have it expanded 16 provincially that would be a huge assistance to 17 us as a municipal department and I think it 18 would go a long way to address the gap that 19 currently exists. 20 (MH) And If I can expand on that a little

20 (MM) And II I can expand on that a little 21 bit further. I think part of the challenge on 22 it maybe in these investigations is reinventing 23 the wheel. So I think you need expertise; I 24 think that's a key component. And I think that 25 you need expertise that has a long tenure that

are able to stay there and actually have 1 2 continual investigation experience. I think, 3 unfortunately, a lot of policing circles -- we talked about the wide range of experience, 4 including Deputy Chief Rankin, but on some of 5 6 these issues that are investigating, the key is 7 to have investigators that have seen and done it a number of different times and have kind of 8 9 learned through their mistakes, if you will, and able to kind of learn from their learned 10 experience of doing these investigations over 11 and over again. So a specialized unit is great, 12 13 and then it's having consistency within the unit 14 so you don't have investigators coming every two 15 or three years and having to retrain them and go 16 through the challenges and hurdles that they 17 have gone through in previous investigations, and keeping people for long-term succession 18 19 planning where I think you'd actually breed more 20 success.

21 Q Inspector Mullin, I'm seeing you nod.

A (CM) I concur with both what Inspector Heard and Deputy Chief Rankin stated as it relates to the creation of a specialized provincial unit that is specifically focusing on financial crime or

1 money laundering, absolutely. And I also agree 2 to Inspector Heard's point on tenure, and just 3 from my tenure at CFSEU, that is -- that can be 4 a challenge having to retrain people as they 5 come in, and from what I understand the tenure 6 issue at CFSEU is being addressed and looking to 7 be expanded just for that very reason.

Q And Deputy Chief Crosby-Jones?

8

9 (BCJ) Yes, Mr. Butcher, I agree as well, we А would benefit from the size of our department 10 11 having access to the expertise and being able to 12 contribute to the expertise of a larger unit. 13 Municipally, though, we do face the tenure 14 challenge. All our agencies face that because 15 collective bargaining and other things that 16 factor into how long we can stay in a particular 17 section, so that's a hurdle we would have to 18 work through to make it successful.

19 MR. BUTCHER: Thank you. Those are my questions.

THE COMMISSIONER: Thank you, Mr. Butcher. Anything
 arising, Mr. Rauch-Davis?

22 MR. RAUCH-DAVIS: No, thank you.

23 THE COMMISSIONER: Ms. Tweedie?

24 MS. TWEEDIE: Nothing arising. Thank you.

25 THE COMMISSIONER: Mr. Gruber?

Brett Crosby-Jones (for the commission) 150 Christopher Mullin (for the commission) Laurence Rankin (for the commission) Michael Heard (for the commission) Exam by Mr. Butcher MR. GRUBER: Nothing arising. Thank you. 1 2 THE COMMISSIONER: Mr. Usher? 3 MR. USHER: Nothing arising, Mr. Commissioner. 4 THE COMMISSIONER: Ms. Gardner? MS. GARDNER: Nothing arising, Mr. Commissioner. 5 Thank you. 6 7 THE COMMISSIONER: Ms. Friesen? 8 MR. RAUCH-DAVIS: No, thank you, Mr. Commissioner. 9 THE COMMISSIONER: And Mr. Martland? 10 MR. MARTLAND: No, thank you. THE COMMISSIONER: All right. Well, I would like to 11 thank the members of the panel and sort of going 12 13 at it geographically from west to east Deputy 14 Chief Rankin, Inspector Heard, Inspector Mullin 15 and Deputy Chief Crosby-Jones, I think your 16 presentation has been very thoughtful and very 17 helpful and I thank you for the time you've taken and the experiences you've shared with us 18 19 and your insights. They will certainly help us 20 in our deliberations. I think you are now excused from further evidence. 21 22 Mr. Martland, we are over until tomorrow 23 morning at 9:30; is that correct? 24 MR. MARTLAND: Yes, Mr. Commissioner, that's right. 25 THE COMMISSIONER: Thank you. We'll adjourn until

Ch La Mi	ett Crosby-Jones (for the commission) 15 ristopher Mullin (for the commission) urence Rankin (for the commission) chael Heard (for the commission) am by Mr. Butcher	51
1	then.	
2	THE REGISTRAR: The hearing is now adjourned until	
3	March 31, 2021, at 9:30 a.m. Thank you.	
4	(WITNESSES EXCUSED)	
5	(PROCEEDINGS ADJOURNED AT 12:45 P.M. TO MARCH 31,	2021)
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